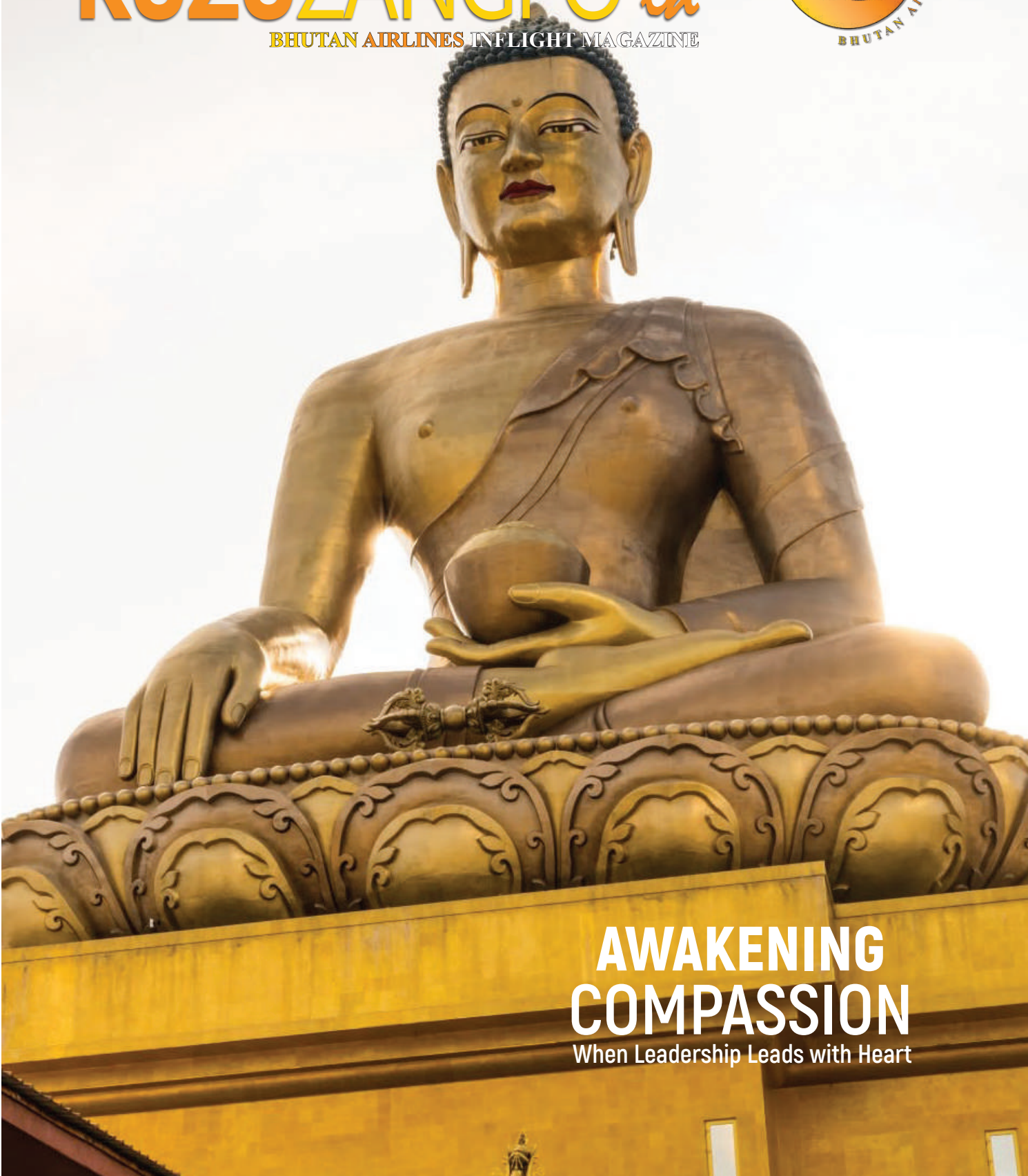


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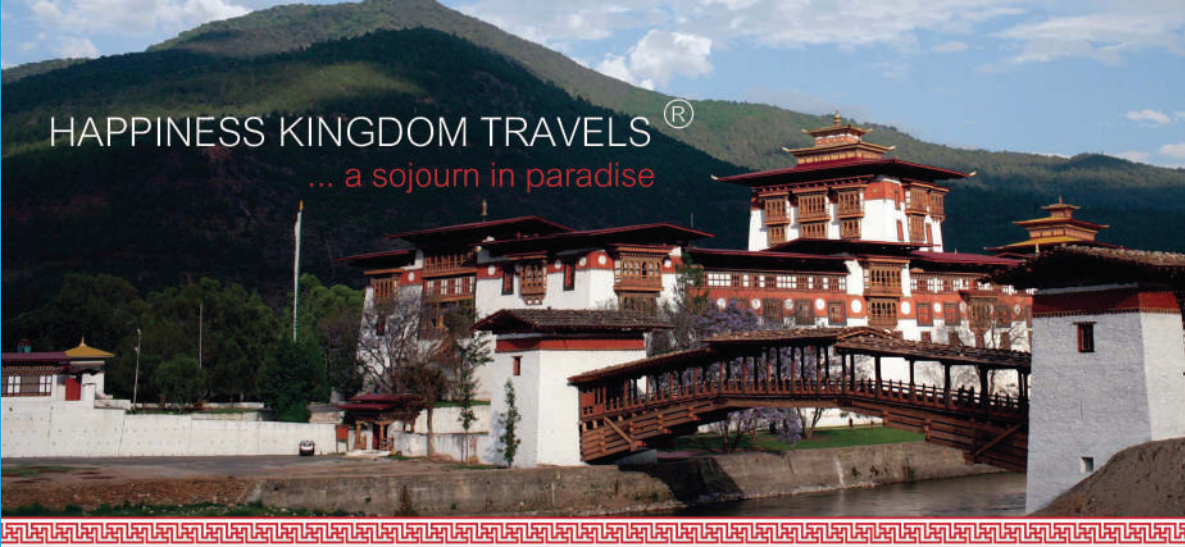
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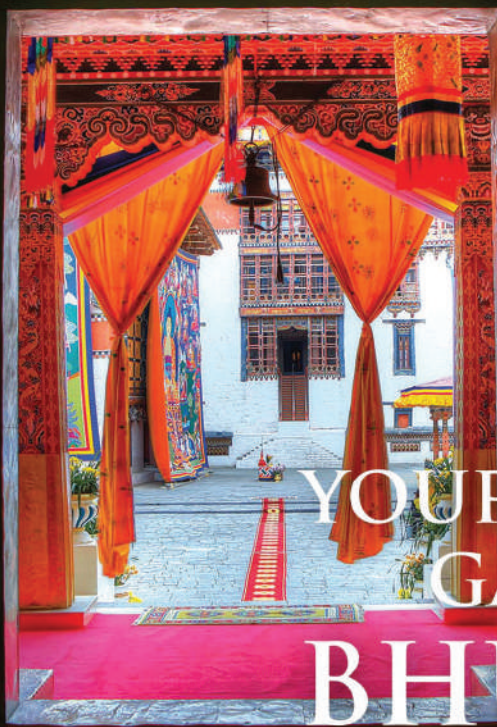
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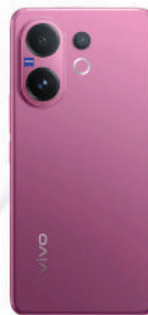
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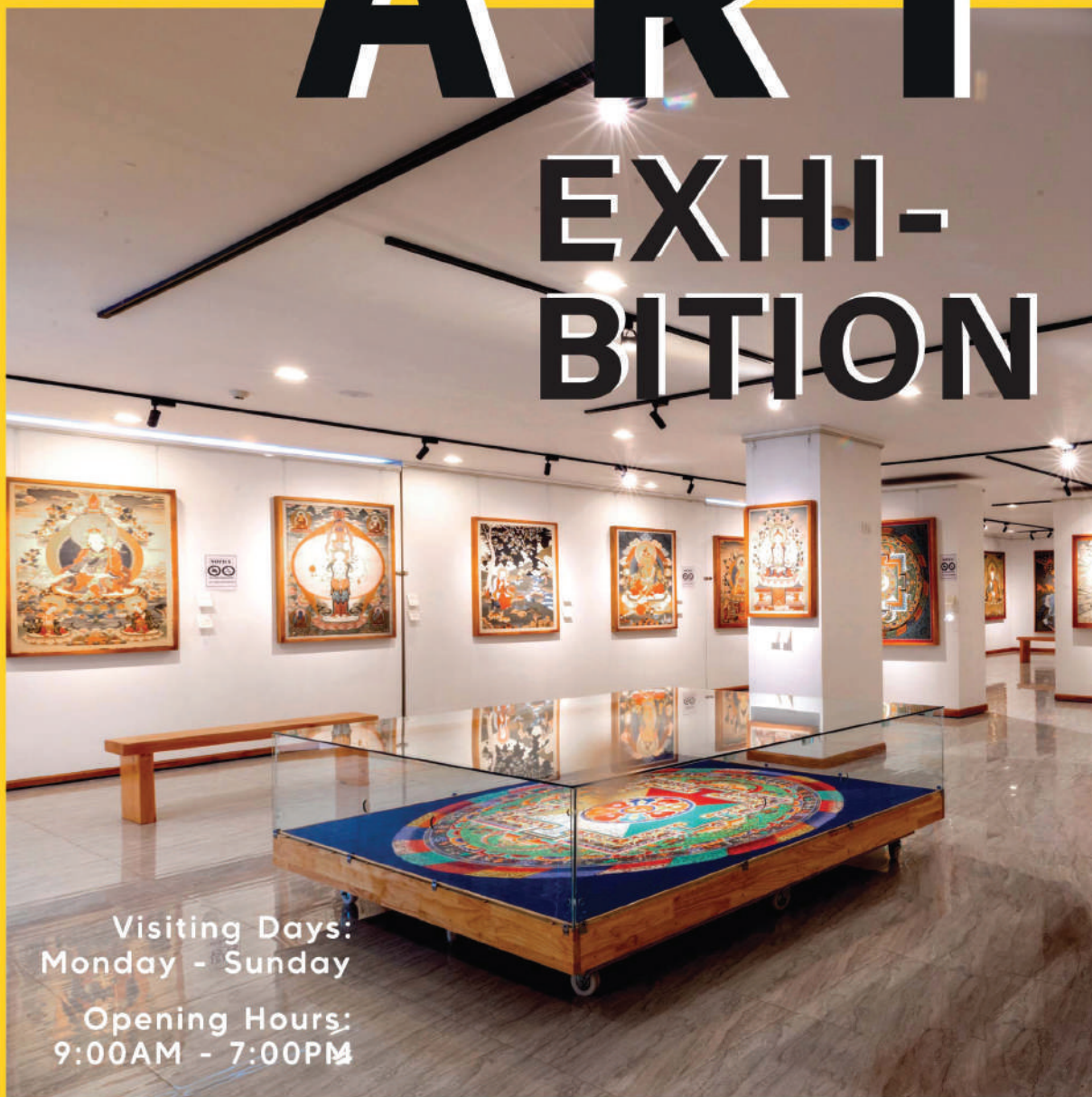
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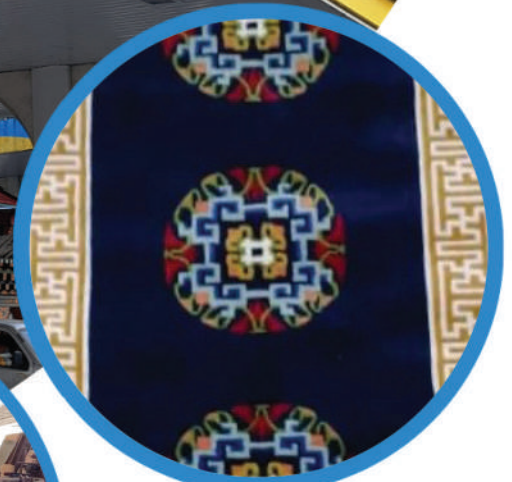
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Message from the Chairman

Kuzuzangpola,

It is my pleasure to welcome you aboard Bhutan Airlines and thank you for choosing us as your gateway to the Kingdom of Bhutan.

As you begin your journey, we invite you to experience the beauty of August and September, a season when the monsoon gently retreats, the valleys flourish in vibrant green, and Bhutan's cultural calendar comes alive with festivals, prayers, and celebrations.

August is a time when Bhutan's deep connection with nature is beautifully revealed. Across the countryside, farmers work together in the rice fields, nurturing crops that have sustained

communities for generations. The mountains wear a magical charm, with mist drifting through ancient forests, rivers flowing with renewed energy, and landscapes refreshed by the summer rains.

For travelers, this season offers an intimate experience of Bhutan. Explore historic dzongs and monasteries, walk through peaceful valleys, discover the iconic Tiger's Nest Monastery, or simply pause to enjoy the serenity of the mountains and the warmth of Bhutanese hospitality.

Every flight is more than a journey between destinations—it is a bridge connecting people, cultures, and aspirations. As Bhutan's first private airline, we take pride in representing the values of our nation: care, integrity, and genuine hospitality. We remain committed to providing safe, reliable, and memorable journeys while strengthening Bhutan's connection with the world.

Thank you for travelling with Bhutan Airlines. We wish you a safe, comfortable, and meaningful journey.

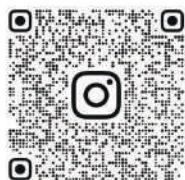
Tashi Delek.

Wangchuk Dorji
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BRAND BHUTAN

AUTHENTIC. ETHICAL. DISTINCTLY BHUTANESE.

Bhutan's rich cultural heritage, pristine environment, and enduring tradition of craftsmanship are reflected in the products created by its artisans, farmers, and entrepreneurs. Brand Bhutan is the national product branding initiative established to recognise and promote authentic Bhutanese products through its two sectoral brands: Made in Bhutan and Grown in Bhutan, strengthening their identity and enhancing their recognition in domestic and international markets.



Cherla Shawl from Green Craft



Trima Jacket from Green Craft

The Made in Bhutan mark recognises products designed, crafted, and manufactured in Bhutan, while the Grown in Bhutan mark identifies agricultural and food products rooted in Bhutan's fertile landscapes and sustainable farming traditions. Together, these sectoral brands celebrate the diversity and distinctiveness of Bhutanese products, giving consumers confidence in their authenticity and Bhutanese origin. The products featured here proudly represent the values of Brand Bhutan: authenticity, quality, sustainability, and ethical production.



Nettle Tote Bag from Tarayana Rural Crafts



Nettle Bed Runner (pattern) from Tarayana Rural Crafts



Nettle Laptop Bag from Tarayana Rural Crafts



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Black Turmeric Capsule from Menjong Sorig Pharmaceuticals Corporation Ltd



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Tarbu Syrup from Bhutan Organics



Pineapple Slices from Bhutan Agro Industries Limited



BHUTAN SEAL AWARD

A Mark of Excellence



The Bhutan Seal Award is among Bhutan's highest recognitions for outstanding products. Established in 2009 and inspired by the internationally recognised UNESCO Seal of Excellence, the programme celebrates exceptional craftsmanship, encourages innovation and promotes quality in Bhutanese products.

Products recognised with the Bhutan Seal Award have demonstrated excellence through a comprehensive evaluation process. They exemplify superior craftsmanship, thoughtful design, innovation and market readiness, while preserving Bhutan's rich artistic and cultural heritage.

The products featured on this page are proud recipients of the Bhutan Seal Award, representing the very best of Bhutanese quality, creativity and authenticity.



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Works



Nado Happiness Incense from Nado Poizokhang



Herbal Incense from Deleg Incense



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Damcho's Collection



Walnut Dyed Raw Silk Shawl
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Wisdom Shawl from
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Nettle Bag from Tarayana
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Beginner's Guide

TO BASIC DZONGKHA



"Kuzuzangpola"

Hello

"Na gi tshen gachi mo?"

What is your name?

"Nge gi ming.....ein".

My name is....

"Zhimbay"

it's delicious.

"Kadrinchhey"

Thank You

"Tashi Delek"

Good Luck

"Ani ga chi mo?"

What is this?

"Ani Gadem chi mo?"

: How much is this?

"Gong bom may"

:That's too much

"Aatshi phab nang"

: Give me discount

"Me Zhu" : No thank you.

"Zhey" : Please eat/please have.

"Chhu" : Water

"Chhu tshe" : Hot water

"Ngaa ja" : Milk tea

"Suja" : Butter tea

"Chang" : Alcohol

"Zhu gay" : Please give me



"Chhoe gatey ley mo?"

Where are you from?

"Chhoe chhey bay sem ga yi."

It was nice meeting you.

"Log jaygay"

: Good bye (Means we will meet again)

"Lam gatey jo mo?"

Where does this road lead to?

"Tharingsa inna?" : Is it far?

"Na/Nalu" : Here

"Pha/phalu" : There

"Gatey" : Where?

"Dong kha" : In front of

"Jab kha" : Behind

"Bolo kha" : Next to

"Ga di?" : Which one?

Emergency

"Nga nau mey" : I'm ill

"Chhabsa gatey mo?"

Where is the toilet?

"Menkhang gatey mo?"

Where is the hospital?

"Nga ngey go bay"

I need to lie down



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Every property serves as a window to the Kingdom's extraordinary natural beauty. Beyond unforgettable leisure stays, BHR brings its signature touch to business and events with full-scale MICE facilities and exceptional catering that infuse local flavors into international standards. Here, you are not just booking a room or hosting an event—you are stepping into a warm embrace of genuine Bhutanese tradition and modern comfort.



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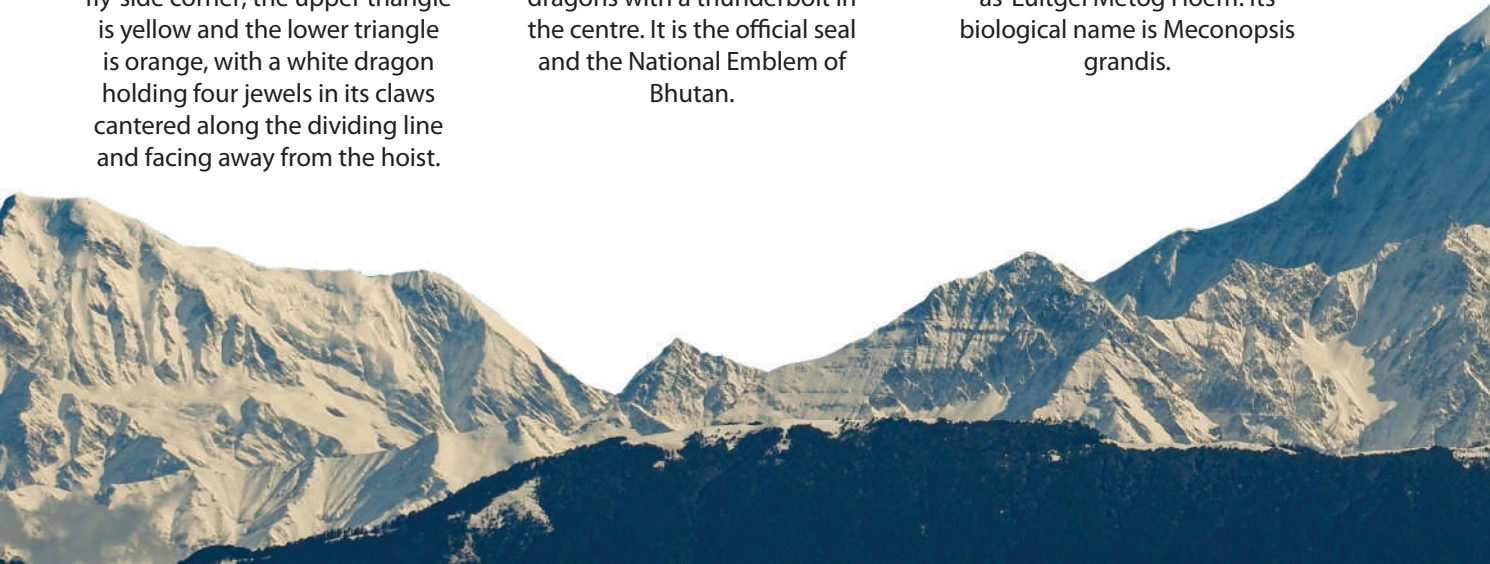
Divided diagonally from the lower hoist-side corner to the upper fly-side corner; the upper triangle is yellow and the lower triangle is orange, with a white dragon holding four jewels in its claws cantered along the dividing line and facing away from the hoist.



“Druk Khatap” or the Royal Crest of Bhutan has two dragons with a thunderbolt in the centre. It is the official seal and the National Emblem of Bhutan.



The National Flower (Blue Poppy) of Bhutan, is known locally as 'Euitgel Metog Hoem'. Its biological name is *Meconopsis grandis*.





NATIONAL DRESS

The 'Gho' is the National Dress for men in Bhutan. National Dress for Bhutanese women is 'Kira'.



NATIONAL GAME

Archery is the national sport in Bhutan. It is played by men; but women do participate in this festival by dancing; accompanying the game and supporting their teams.



NATIONAL BIRD

The Common Raven is Bhutan's National Bird. It represents one of the most powerful deities of the country, Jarog Dongchen. Raven is thus known in the local language as 'Jarog'.



NATIONAL ANIMAL

The Takin has been chosen as the National Animal because it is unique, rare and native to Bhutan. It is closely associated to religious history and mythology of the country.



NATIONAL BUTTERFLY

Bhutanitis ludlowi, the Ludlow's Bhutan swallowtail, is a species of butterfly in the family Papilionidae, endemic to Bhutan and recently recorded in India. It belongs to the subfamily Parnassiinae subfamily which also contains the Apollo butterflies.



NATIONAL TREE

The National Tree of Bhutan is locally known as 'Tsenden'. It is also referred to as Bhutan Cypress or Himalayan Cypress.





ROAD Distance Information of Bhutan

Paro to Thimphu	55 km
Paro to Haa (via Chelela)	70 km
Thimphu to Haa(via Chuzom)	112 km
Thimphu to Phuentsholing	151.5 km
Thimphu to Punakha	77 km
Thimphu to Wangduephodrang.	70 km
Thimphu to Tsirang	173 km
Thimphu to Sarpang	233 km
Thimphu to Gelephu	266 km
Wangduephodrang to Phobjikha	64 km
Thimphu to Trongsa	199 km
Thimphu to Bumthang	267 km
Bumthang to Trongsa	68 km
Trongsa to Zhemgang	111 km
Trongsa to Gelephu	244 km
Bumthang to Mongar	193 km
Mongar to Lhuentse	75 km
Mongar to Trashigang	91 km
Trashigang to Trashiyangtse	54 km
Trashigang to Samdrup Jongkhar	180 km
Samdrup Jongkhar to Phuentsholing	356 km
Phuentsholing to Samtse	50 km
Samdrup Jongkhar to Guwahati (Assam, India)	100 km
Phuentsholing to Siliguri (West Bengal, India)	150 km
Phuentsholing to Bagdogra (West Bengal, India)	165 km



KUZUZANGPO *la*

Kuzuzangpola

The world today is witnessing a painful reality of conflict, loss, sorrow and destruction. However, amid these challenges, there are also countless stories of kindness, hope and compassion that remind us of the goodness that exists within humanity.

Bhutan stands as an example of this enduring spirit. And as you journey through the pages of this magazine, you will discover a collection of events, initiatives and reflections dedicated to this greater spirit.

At the heart of these stories lies the power of the human spirit: the ability to care, to serve, to volunteer and to contribute beyond oneself. The individual human spirit is important to recognize, to love, to understand and to be resilient. Similar spirits come together and give birth to volunteerism, which is not merely an act of giving time and effort; it is an expression of compassion, empathy and the shared responsibility we hold towards one another.

Through these pages, we present glimpses of all the above as seen in Bhutan. These are not staged, but seen and present, everywhere in Bhutan. These celebrate humanity in its many forms. We invite you to explore these experiences and connect with the spirit behind them.

We also invite you to share your experiences with us through this magazine. Those interested could contact anyone of us at the below mentioned contacts.

As you leave this Himalayan kingdom, we hope you carry with you not only memories of its landscapes and culture, but also a renewed sense of compassion — a compassion that continues to grow within you and inspires you to share kindness, wherever your journey takes you.

May your time in Bhutan be filled with meaningful encounters, peaceful moments and lasting memories.
Welcome to Bhutan, a place where the human spirit continues to awaken.

Happy reading!

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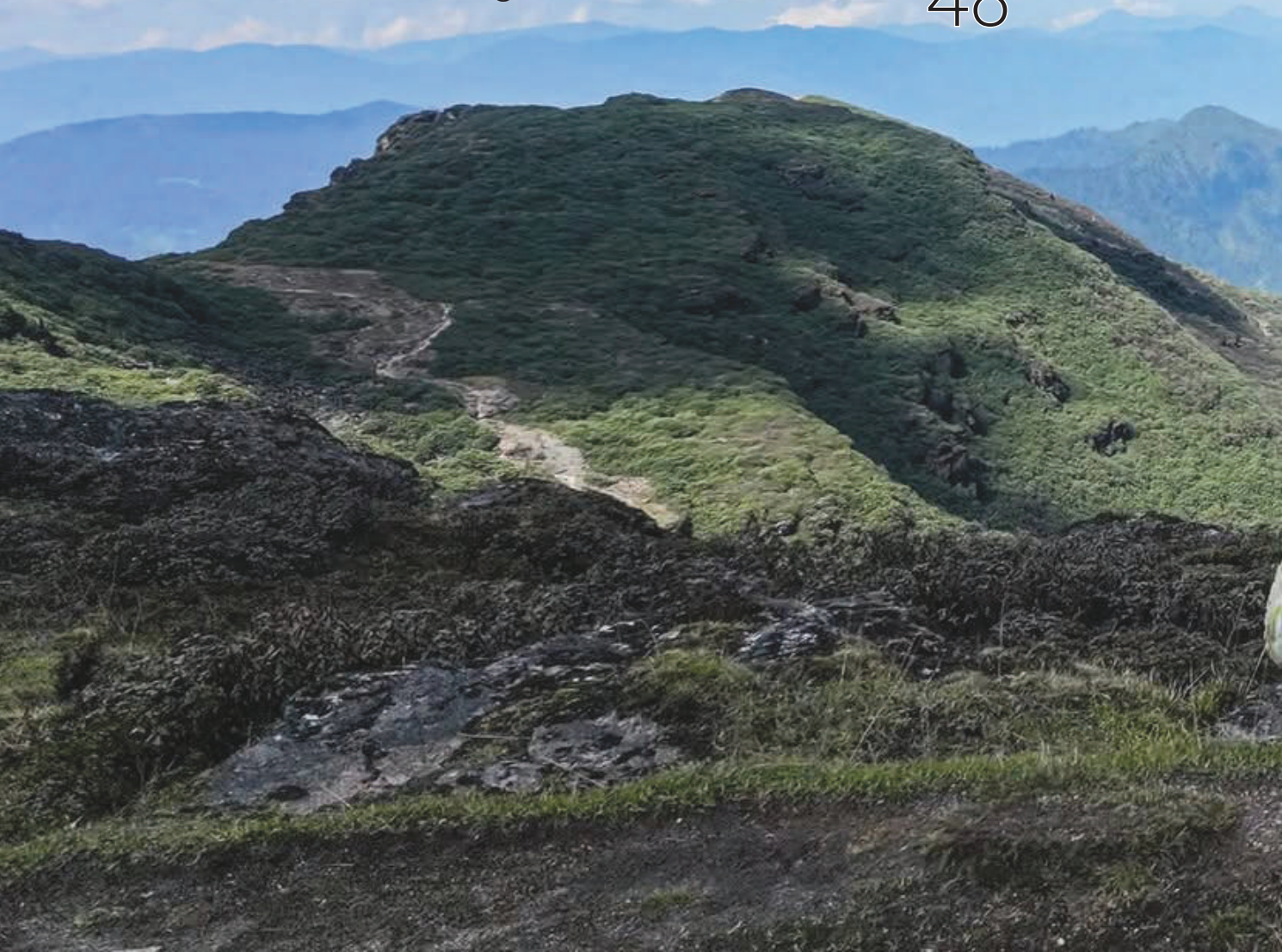
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Message from the CEO

Kuzuzangpo la,

We warmly welcome you aboard Bhutan Airlines and thank you for choosing to travel with us to and from the Kingdom of Bhutan.

Since taking over as Chief Executive Officer in June this year, I have had the privilege of getting to know our airline from the inside: our people, our aircraft, and the trust we have built with passengers like you over the years. It is a responsibility I carry seriously, and one I am approaching with a clear sense of purpose.

My commitment over the coming year is straightforward: to make Bhutan Airlines a stronger, more reliable, and more commercially sound national carrier, one that stands confidently as Bhutan's flag carrier in a competitive regional market. It is a commitment already reflected in our numbers: our fleet has maintained a 99.66% operational reliability rate, a figure confirmed by Airbus itself. My focus now is to build on that same discipline across every part of the passenger experience, from how we plan our routes and schedules to the service we provide onboard and on the ground.

None of this happens overnight, and I do not intend to promise more than we can deliver. But I want you to know that every decision we make at Bhutan Airlines today is being weighed against a simple question: does this make the airline better for the people who fly with us?

Please feel free to approach our dedicated team, both onboard and on the ground, for any assistance you may require. In Bhutanese tradition, guests are considered sacred, and it is our honour to welcome and serve you with genuine warmth and respect.

We believe this journey marks the beginning of a lasting relationship between you and Bhutan Airlines. We look forward to welcoming you again, as we meet in the skies and in the terminals that connect Bhutan with the world.

Kadrinche la!

We fly for Bhutan. We fly for you.

Dorji Nima
Chief Executive Officer
Bhutan Airlines



AWAKENING COMPASSION

When Leadership Leads with Heart



In one of the most profound expressions of compassionate leadership, His Majesty spent the COVID-19 pandemic walking the length and breadth of Bhutan, standing beside His people when they needed Him most. His Majesty was on the front lines, personally assessing the situation, guiding Bhutan's response and reassuring the people with His unwavering presence. This photograph, taken in May 2021, captures a quiet yet deeply moving moment: His Majesty having a simple packed lunch at a security outpost in Tempaling, along the border between Phuentsholing and Samtse.

There are certain images that become permanently etched in our minds. They are the defining moments of humanity, captured not in celebration but in suffering. Time and again, we have witnessed scenes of destruction caused by nature and by human hands. However, amid the rubble, grief and uncertainty, something extraordinary has always emerged. Whenever disasters, conflicts and crises shake the world, they awaken something deeply human - the power of compassion.

The Indian Ocean tsunami of 2004 remains one such moment. It left unimaginable devastation across several countries and claimed hundreds of thousands of lives. The tragedy was overwhelming, but so was the response. Millions of people from across the globe extended help through donations, rescue efforts and humanitarian support. Strangers reached out to strangers, reminding the world that suffering in one corner of the globe can awaken compassion in another.

A similar story unfolded in 2018, when 12 young football players and their coach were trapped inside

a flooded cave in Thailand. The world held its breath. Divers, engineers, medical experts and volunteers from different nations united in an extraordinary race against time. Many risked their own lives to save people they had never met. It became one of the most powerful reminders that compassion knows no borders.

The COVID-19 pandemic offered another lesson. It brought fear, isolation and uncertainty on a scale rarely witnessed in modern history. But it also revealed the quiet strength of humanity. Healthcare workers placed themselves in harm's way to care for others. Communities looked after the vulnerable. Neighbours reached out to neighbours. Across the world, countless acts of kindness reminded us that compassion often shines brightest in the darkest moments.

History offers many such examples. Again and again, we have seen compassion become a force that moves people to act, transforming strangers



Volunteers in the kitchen during the July 2026, Kyilchok Dorji Threngwa and Kathrid empowerments held at Kuenselphodrang, Thimphu

into communities and turning moments of despair into stories of hope.

However, these extraordinary moments raise an equally important question.

Why should compassion arise only as a reaction to suffering? Why must humanity wait for disaster before remembering its shared humanity? Why should kindness awaken only after tragedy strikes? Why can compassion not become a permanent way of living?

Bhutan offers a compelling answer.

In Bhutan, compassion is more than a virtue or an ideal. It is a way of life. It is visible in the quiet gestures of ordinary people, such as the taxi driver who goes out of his way to help a stranger, the farmer who willingly shares what little he has, the neighbour

who never lets another family face hardship alone, the monk who offers comfort and prayers, and the countless volunteers who quietly step forward whenever help is needed. Compassion is not reserved for times of crisis. It is woven into daily life through kindness, empathy, generosity, forgiveness and selfless service.

The roots of compassion in Bhutan run deep. They are nourished by a culture shaped over centuries by Buddhist philosophy, where compassion is not merely encouraged but practised as a daily discipline. From childhood, Bhutanese are taught to respect all living beings, cultivate kindness, value interdependence and recognise that another person's wellbeing is inseparable from their own. These values accompany people throughout their lives; from birth to the final

rites at death; finding expression in families, schools, monasteries, communities and national institutions.

But culture alone does not explain why compassion has remained so deeply alive in Bhutan.

Leadership has played an equally profound role.

Bhutan's Kings have never merely spoken about compassion. They have lived it. Through humility, selfless service and an unwavering commitment to the wellbeing of every citizen, they have demonstrated that leadership is, above all, an act of care. Their example has shaped not only national policies but also the conscience of the nation. When a country's highest leadership consistently places people before power, service before status and humanity before self-interest, compassion ceases to be an aspiration. It becomes a lived reality.

Leadership does more than govern. It inspires. It sets the moral direction of a nation. It teaches, often without words, what truly matters. In Bhutan, the values embodied by its leadership have gradually flowed into society, influencing how people think, relate to one another and respond to those in need. Compassion has become contagious because it has been consistently demonstrated from the very top.

This is why compassion in Bhutan is not viewed as an occasional response to hardship. It has become part of the national character. It informs governance through the philosophy of Gross National Happiness. It shapes environmental stewardship, community life, education and social responsibility. It is reflected not only in what Bhutanese believe, but in how they live.



Officials donate blood



Desuups help during paddy plantation

Under the visionary leadership of His Majesty The King, Bhutan continues to offer the world a message of compassion in action. From protecting the country's natural heritage to initiatives that place human dignity and collective wellbeing at the centre of national development, Bhutan's journey reflects the enduring belief that true progress is built not merely on prosperity, but on kindness, responsibility and care for one another.

The vision of the 108 Jangchub Chortens (Stupas of Enlightenment) beautifully reflects this spirit. It is more than the construction of sacred monuments. It is a call for humanity to come together in an extraordinary act of generosity, unity and compassion. Beyond stone and architecture lies a far greater aspiration, a world where people rise above differences, recognise their shared humanity and build a future founded on peace, wisdom and compassion.

Perhaps this is Bhutan's greatest lesson to the world.

Compassion should not be something awakened only by disaster. It should be cultivated long before suffering arrives. It should become a habit of the heart, a principle of leadership and a way of life.

When compassion is lived every day, society does not merely respond better to crises. It becomes stronger, more resilient, more united and more deeply human.

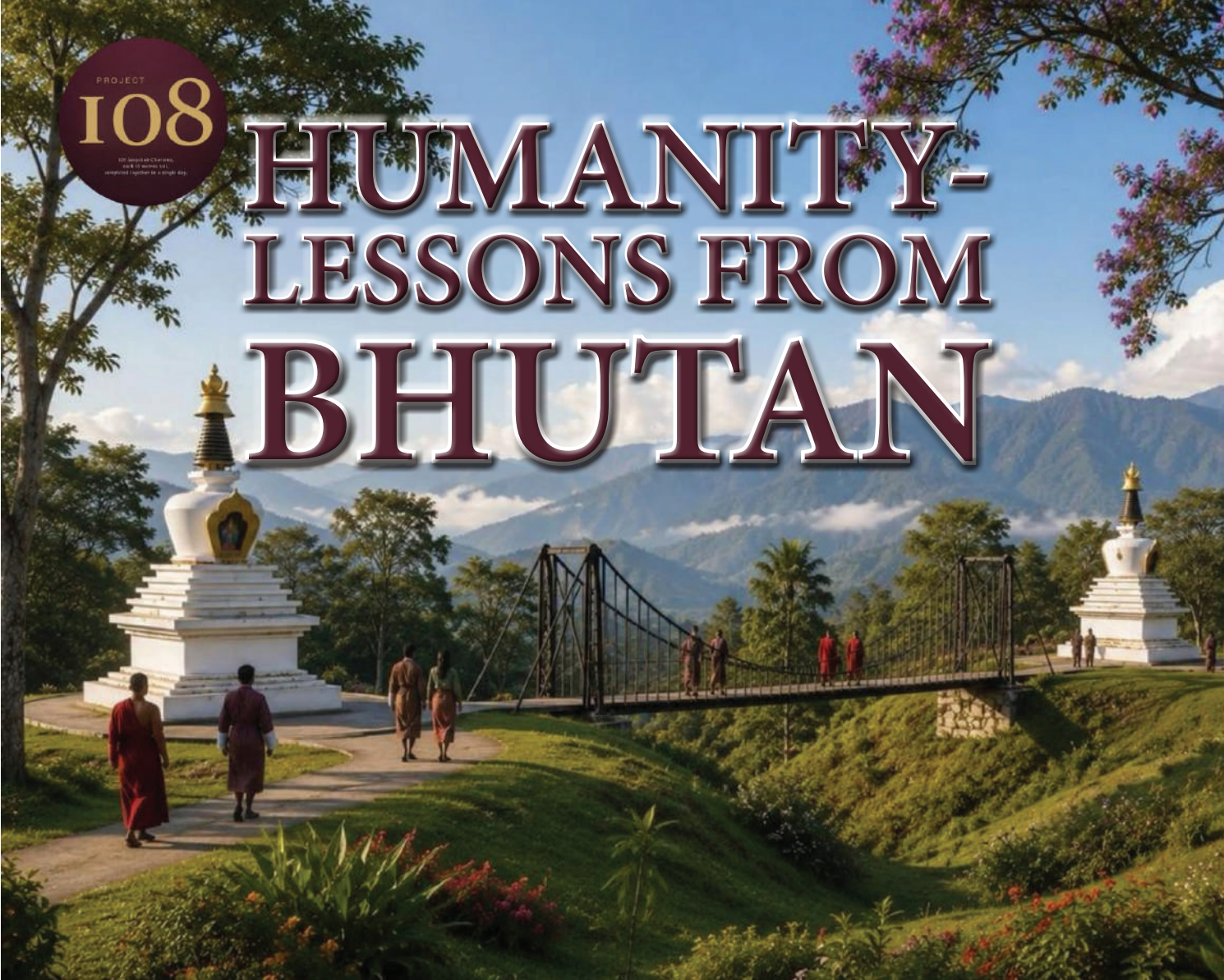
Ultimately, the awakening of compassion is the awakening of our common humanity. The world's greatest moments have not come only from what humanity has achieved, but from how humanity has cared for one another. In that journey, leadership matters profoundly. Leaders shape values. They shape culture. They shape the moral character of a nation.

Bhutan stands as a quiet yet powerful example of that truth. It reminds the world that the highest purpose of leadership is not simply to lead people forward, but to awaken the goodness that already exists within them. When leadership leads with heart, compassion ceases to be an occasional response to tragedy. It becomes the very soul of a nation.

BY:

NIDUP LHAMO
REPORTER
BUSINESS BHUTAN

HUMANITY- LESSONS FROM BHUTAN



In an age when artificial intelligence is reshaping industries, algorithms increasingly influence decisions, and efficiency often takes precedence over empathy, one question has emerged as perhaps the defining question of our time: What does it mean to be human? It is a question that scholars, philosophers, scientists, writers and policymakers across the world are asking with renewed urgency.

This August, Bhutan became the stage for that global conversation as the Bhutan Echoes Literary Festival brought together distinguished authors, thinkers, artists and public intellectuals under the theme, "The Art of Being Human."

There was something beautifully symbolic about where these conversations were taking place. They were unfolding in a country that has quietly spent decades demonstrating what it means to be human. Long before the world began debating whether technology might diminish our humanity, Bhutan had already begun asking a different question: How do

we ensure that development makes us more human rather than less? The answer found expression in Gross National Happiness (GNH).

Indeed, Bhutan is perhaps one of the few nations where humanity is not merely a subject of intellectual inquiry but a guiding principle of governance, development and everyday life. GNH is, at its heart, a philosophy of human flourishing. It recognises that the true measure of progress cannot be confined to economic output. A prosperous society is one where people enjoy meaningful relationships, cultural identity, environmental harmony, good governance and opportunities to live purposeful lives. It asks governments not simply how much wealth has been created, but whether people have become healthier, wiser, kinder and more fulfilled.

Few ideas could be more relevant in today's world.

If we are to take this philosophy a step further, it finds perhaps its most compelling expression in the leadership of His Majesty The King.

Today, leadership around the world is frequently measured by economic statistics, political victories or institutional reforms. His Majesty's leadership, while embracing these necessities, is distinguished by something deeper: an unwavering commitment to people.

His Majesty has consistently demonstrated that the highest purpose of leadership is not the accumulation of power but the expansion of human possibility.

Whether walking for days across rugged mountains to reach isolated villages, visiting disaster-stricken communities before relief operations are fully underway, engaging directly with farmers, students, entrepreneurs and civil servants, or envisioning transformational initiatives that may take generations to realise, His Majesty's leadership is profoundly human. It begins not with policies but with people.

Those who have witnessed His Majesty's interactions often remark upon a striking quality: every individual feels seen, heard and valued. This ability to make another human being feel that they matter may well be among the highest forms of leadership. It is also among the highest expressions of humanity.

His Majesty's vision for Bhutan reflects this same philosophy, as seen in the many dimensions of the Gelephu Mindfulness City (GMC), which is conceived not merely as another economic hub. Rather, it seeks to redefine urban development by integrating economic dynamism with ecological stewardship,

mindfulness, cultural identity and human wellbeing.

The Gyalsung programme similarly goes beyond national service. It aims to cultivate responsible citizens equipped not only with practical skills but also with resilience, discipline, compassion and a deep sense of shared purpose.

These initiatives are investments not merely in infrastructure or institutions but in human character. They recognise that nations are ultimately built by people whose values shape their actions.

Perhaps nowhere is this philosophy more visible than in His Majesty's remarkable ability to unite people around causes greater than themselves.

The global movement to raise 108 Jangchub Chortens in a single day is one such example. What began as a royal vision has evolved into a worldwide expression of compassion, unity and shared responsibility. Thousands of individuals from diverse cultures, faiths and nationalities have found common purpose in a simple yet profound act of collective aspiration. In a fragmented world, such initiatives remind us that humanity grows stronger when people build together rather than compete alone.

His Majesty's leadership also reflects a rare understanding that genuine strength lies in compassion. Compassion is often mistaken for softness. In reality, it demands courage. It requires leaders to listen before speaking, to serve before commanding, to think beyond electoral cycles, and to make decisions whose greatest rewards may only be realised decades later. This is the essence of statesmanship. It is also the essence of being human.





Gyalsups take their oath

The example that Bhutan is showing the world, under the leadership of His Majesty, is becoming increasingly relevant as profound changes reshape our societies. As artificial intelligence becomes increasingly capable of performing tasks once thought uniquely human, society is beginning to ask which qualities machines can never truly replicate. Knowledge may be automated. Analysis may be accelerated. Decisions may be optimised. But wisdom, compassion, moral courage, imagination, forgiveness, love and selfless service remain profoundly human.

These are precisely the qualities Bhutan seeks to nurture. They are also the qualities exemplified by His Majesty's leadership.

Perhaps that is why Bhutan resonates so deeply with visitors. People do not come merely to admire mountains

or monasteries. They come seeking something increasingly rare: a society striving to preserve humanity amid modernity. They encounter a nation where development is measured not only by what people possess but by who they become. They see a nation where tradition is not an obstacle to progress but a foundation for meaning. They experience leadership not as distant authority but as compassionate presence, and they see a future imagined without abandoning timeless values.

Therefore, the Bhutan Echoes Literary Festival could not have found a more fitting venue to explore such a profound theme. "The Art of Being Human" was discussed in a nation that has been quietly practising it. If there is any conversation about compassion, it is a philosophy already embedded in national policy. Every reflection on ethical leadership finds expression in the living example of His Majesty The King. Every discussion on human flourishing resonates with Bhutan's own enduring vision.

There will be several important takeaways from the festival. However, the greatest lesson Bhutan offers the world is this: humanity is not preserved through speeches alone. It is preserved through everyday choices—how we lead, how we govern, how we educate, how we care for one another, and how we imagine the future.

If Bhutan is today a special place in the world for both visitors and its own people, it is because humanity is woven into every aspect of Bhutanese life. And among the many reasons the world may attribute to this, the foremost is leadership that lives, practises and inspires humanity.

BY:
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From Services to Self-Reliance:

The Impact of De - suung and the De - suung Skiling Programme



When the COVID-19 pandemic swept across the globe, it didn't just pause life but shattered routines, dreams, and livelihoods in an instant. For Dema Lham, a young Bhutanese woman whose world revolved around the vibrant hum of the tourism industry, the sudden silence was overwhelming. The bustling streets emptied, the laughter of travelers faded, and the heartbeat of her work was replaced by stillness. Overnight, the life she had built was suspended in uncertainty, leaving her to grapple with loss of income and an aching void of purpose.

Before the pandemic, Dema worked alongside her elder brother in their travel agency, welcoming visitors eager to discover Bhutan's beauty. Tourism was thriving, and the future seemed secure. But when borders closed, bookings vanished, and life slowed to a halt, she was forced to search for hope in uncertainty. In that silence, she began to look inward, believing that even in disruption, renewal was possible.

It was in this moment that Dema felt a stronger call

within her, a call to serve. In June 2020, she joined the De-suung Training Programme, stepping forward not just as a volunteer, but as someone seeking purpose through service.

Established on 14 February 2011 under the visionary leadership of His Majesty the King, De-suung, meaning "Guardians of Peace", was founded to inspire volunteerism, civic responsibility, and service among Bhutanese citizens. It became a platform for unity, discipline, and compassion, enabling individuals like Dema to serve the nation in times of need.

From its humble beginning with 125 volunteers, De-suung has grown into a nationwide movement with over 55,000 trained De-suups. Guided by the motto "Serving with Pride, Protecting with Compassion," they have become a trusted force in disaster response, community service, and national development.

During the COVID-19 pandemic, De-suups



played a critical role in supporting quarantine facilities, assisting health teams, safeguarding public welfare, and ensuring national resilience. Yet their contribution extended far beyond the crisis.

In the years that followed, De-suups engaged in national service projects across Bhutan. They supported clean drinking water initiatives, irrigation systems, road construction, fruit tree plantation, and animal welfare programmes such as the National Dog Population Management initiative and many others. They also assisted border security alongside the Armed Forces and contributed to the construction and preservation of temples and dzongs.

Through these efforts, De-suups proved they were not only protectors in crisis but also builders of the nation's future embodying His Majesty's vision of unity, compassion, and selfless service.

Surrounded by this spirit of service, Dema slowly regained confidence. Yet she also needed a path to rebuild her livelihood. That opportunity came

with the establishment of the De-suung Skilling Programme (DSP) in April 2021, a visionary initiative from His Majesty the King, transforming service into empowerment.

The programme was designed to equip De-suups and youth with practical, market-relevant skills for employment, entrepreneurship, and self-reliance. As His Majesty the King stated, "Our De-suups have answered the call of duty... The State must reciprocate."

Guided by the vision of "building skillsets and transforming mindsets," with passion discovery as its genesis, DSP expanded across Bhutan, offering training in IT, hospitality, culinary arts, construction, electrical works, entrepreneurship, and more. Since its inception, it has enrolled over 19,000 participants and trained more than 10,000 individuals.

For Dema, DSP became a turning point. She enrolled in bakery and pastry training under internationally trained instructors, including Chef





Chimi Wangmo- Beyond Organic Permaculture Farm



Deki Yangzom- Zangling Norphel ECCD



Namkha- The office Cafe

Boon from Thailand. She later completed Bhutan's first barista training programme.

What began as skill-building soon became passion. The emptiness she once felt was replaced by the aroma of freshly baked bread. Baking became healing, purpose, and hope. A defining moment came on 17 September 2021, when DSP trainees had the honor of meeting His Majesty the King and Her Majesty the Gyaltsuen at Pemako Hotel for a cake-tasting session. His Majesty guided the trainees on refining taste and discipline, encouraging excellence and attention to detail. These lessons left a lasting imprint on Dema's journey.

Inspired, she took a bold step and opened Southhall Café on 6 August 2022. Today, the café stands as a story of resilience, courage, and transformation. From



uncertainty to entrepreneurship, Dema's journey reflects the impact of the De-suung spirit and DSP. Her café is known not only for its pastries but also for the dedication and standards she continues to uphold. Beyond her own success, Dema has become a source of opportunity for others. She employs fellow De-suungs, supports unemployed youth, and provides On-the-Job Training placements through DSP. For many, Southhall Café has become a space of learning, mentorship, and hope.

Dema's story reflects that true success lies not only in personal achievement but in lifting others along the way. Her café stands as proof that when one person rises with courage, many can rise together. As Southhall Café approaches its fourth anniversary, she remains deeply grateful for the visionary leadership of His Majesty the King and the opportunities created through De-suung and DSP. What once felt like an ending became a new beginning built on service, resilience, and purpose.

Her journey reflects a deeper truth: when a nation comes together under a shared vision of service and responsibility, lives are transformed, potential is unlocked, and communities are strengthened. Through initiatives like De-suung and DSP, His Majesty's vision continues to show that national progress is most powerful when it uplifts every individual.

Building on this vision, we are looking to invite global trainers and individuals with passion in their craft to be part of the initiative as expert contributors. As the De-suung Skilling Programme continues to expand, such engagement can bring diverse skills, practical knowledge, and broader exposure for trainees, further empowering youth with the tools they need for self-reliance and growth.

This aligns with His Majesty's vision of nation-building through human capital development, where



Dema- South Hall Cafe



DSP Bussines Venture



Karma Jurmin- Cafe Ura CCH20



Dawa Zam- The cozy lash studio

empowering people through knowledge and skills transforms individual lives and strengthens the nation.

If you are interested in contributing as a trainer or expert, please visit the link shared below for more details and application.

<https://dsp.org.bt>

THE POWER OF BLESSINGS:

UNDERSTANDING THE TRUE ESSENCE OF THE EMPOWERMENTS



For an entire month, Kuenselphodrang in Thimphu became far more than a gathering place. It became a sanctuary of faith, devotion and spiritual renewal as tens of thousands of devotees from across Bhutan and abroad assembled to receive the Kyilchok Dorji Threngwa and Kathrid empowerments administered by His Holiness the Je Khenpo.

As the month-long programme concluded, many returned home carrying more than blessed substances, sacred texts or treasured memories. They departed with something far less visible but infinitely more profound—a renewed commitment to cultivate wisdom, compassion and inner transformation.

In a world increasingly driven by speed, distraction and material pursuits, the significance of these empowerment extends well beyond the boundaries of Buddhist ritual. They remind us that the greatest journey any human being undertakes is not across mountains or oceans, but within one's own mind.

At first glance, an empowerment may appear to be a religious ceremony performed by a revered spiritual master. But within Vajrayana Buddhism,

an empowerment is much more than a ritual. It is an invitation. It opens the door for practitioners to enter a deeper path of spiritual practice and establishes a sacred connection between the teacher, the teachings and the disciple.

The word "empowerment" itself can sometimes be misunderstood. In the Buddhist context, it is not about acquiring power over others. Rather, it is about awakening the innate potential that already exists within every sentient being—the potential to attain enlightenment.

Buddhism teaches that every person possesses Buddha nature. Like a seed lying dormant beneath the soil, this enlightened potential awaits the right conditions to blossom. Empowerments provide one of those conditions, planting the blessings of an unbroken lineage and inspiring practitioners to cultivate the qualities that lead towards awakening.

The Kyilchok Dorji Threngwa, one of the most revered cycles of Vajrayana teachings, occupies a special place in Bhutan's spiritual heritage. Passed down through generations of realised masters, it



Devotees at Kuenselphodrang

embodies profound methods for transforming ordinary perception into enlightened awareness.

Its symbolism is rich and multilayered.

The vajra, or dorji, represents the indestructible nature of wisdom—unchanging, clear and beyond all confusion. The garland or threngwa symbolises the continuous and inseparable chain of enlightened qualities that connect teachers, disciples and generations of practitioners. Together, they remind practitioners that wisdom and compassion are not isolated virtues but living traditions transmitted through devotion, practice and realisation.

Equally significant is the Kathrid, or oral instructions, which form the practical heart of Buddhist practice. While philosophical teachings explain the path intellectually, Kathrid offers guidance on how to walk that path in everyday life. They bridge the distance between

understanding and experience.

As the teachings say, one may read countless books on compassion, but true compassion arises only through practice. One may understand impermanence intellectually, yet genuine wisdom emerges only when impermanence is deeply realised.

The oral instructions guide practitioners towards this lived experience.

Throughout the month, thousands patiently waited for hours each day to receive these precious teachings. Elderly devotees walked with prayer beads in hand. Young parents carried infants. Students sat quietly beside monks. Farmers travelled from distant villages. Civil servants took leave from work. Families came together, often spanning three generations.

In those vast gatherings, social distinctions quietly dissolved. There were no barriers of profession, wealth or status.

All were simply seekers.



Such scenes reveal something beautiful about Bhutanese society. Despite rapid modernisation, the country continues to cherish a spiritual heritage that places inner development alongside material progress. While the world often measures success through economic achievement, these gatherings remind us that many Bhutanese still value qualities that cannot be quantified—faith, humility, generosity, patience and compassion.

These are not merely religious virtues. They are also social virtues.

A compassionate individual contributes to a compassionate family. Compassionate families strengthen communities. Compassionate communities build peaceful nations. In this sense, spiritual practice becomes an act of nation-building.

The timing of these empowerments also carries particular significance.

Humanity today stands at an extraordinary

crossroads. Artificial intelligence is transforming industries. Technology connects billions of people instantly. Scientific breakthroughs continue at unprecedented speed.

However, alongside these remarkable achievements, many societies struggle with anxiety, loneliness, conflict and moral uncertainty. While knowledge has expanded rapidly, wisdom has not always kept pace. This is where ancient spiritual traditions continue to offer timeless relevance.

The empowerments remind practitioners that genuine happiness cannot be downloaded, purchased or programmed. Lasting peace arises from transforming the mind—reducing attachment, overcoming anger, cultivating compassion and recognising the interconnectedness of all life. These lessons are perhaps more necessary today than ever before.

His Holiness the Je Khenpo's month-long



administration of these sacred teachings also reflects a profound act of service.

Day after day, for an entire month, His Holiness dedicated himself to transmitting blessings preserved through centuries of uninterrupted lineage. Such dedication is itself a teaching.

It demonstrates that spiritual leadership is ultimately an expression of compassion—sharing wisdom not for personal recognition but for the benefit of countless beings.

The immense participation witnessed throughout the programme likewise speaks to Bhutan's enduring spiritual vitality. In many parts of the world, religious traditions struggle to engage younger generations.

Bhutan offers a different picture. Young people continue to attend empowerments alongside their parents and grandparents, ensuring that sacred traditions remain living practices rather than historical memories.

This continuity matters.

Culture survives not merely through monuments or museums but through living participation. Faith is preserved not in books alone but in hearts willing to receive, practise and pass it on.

Similarly, the hundreds of volunteers spoke about something that is deeply related to every teaching and blessing. Retired members of the armed forces worked tirelessly to feed the thousands who were gathered as other volunteers looked into the basic conveniences of everyone who were part of this spiritual festival.

As devotees returned home, the true conclusion of the programme was, in many ways, only the beginning.

An empowerment does not end when the ceremony concludes. Its deepest purpose unfolds afterwards—in how one lives.

It is reflected in greater patience towards family members, deeper honesty in one's work, kindness towards strangers, generosity towards those in need and mindfulness in everyday actions.

Additionally, the greatest offering one can make after receiving an empowerment is not simply another prayer, but becoming a better human being.

That may ultimately be the enduring message of the Kyilchok Dorji Threngwa and Kathrid empowerments.

They invite us to recognise that enlightenment is not distant or reserved for a privileged few. It begins with ordinary acts performed with extraordinary awareness. A gentle word, a forgiving heart, an honest livelihood, a compassionate decision—these become the building blocks of spiritual transformation.

As Bhutan continues its journey towards progress and modernity, such teachings remain a quiet but powerful reminder that true development is measured not only by stronger economies or taller buildings, but by the quality of the human heart.

For in the end, the highest empowerment is not simply one that is received from a spiritual master. It is the empowerment we give ourselves each day—to live with greater wisdom, deeper compassion and unwavering commitment to the wellbeing of all sentient beings.

BY:

SANGAY RABTEN
SENIOR REPORTER
BUSINESS BHUTAN



Beyond the Finish Line:

A Runner with a Message for Humanity

I am a proud Bhutanese. And every stride I take in the run will be an expression of gratitude to His Majesty The King for offering the world an extraordinary gift of compassion, a vision that invites humanity to come together in building the 108 Stupas of Enlightenment as enduring symbols of love, peace and wisdom





Bhutan's legendary Snowman Trek is a journey of 268 kilometres through one of the world's toughest high-altitude trails. Seasoned trekkers typically take 25 to 30 days to complete it. However, 39-year-old Jigme Tenzin, Bhutan's "Mountain Man", completed the trek in just five days. He ran. He hiked. He climbed. And he did so through relentless rain, eleven towering mountain passes, glacial lakes, snow, slippery rocks and fast-flowing rivers. It was five days of solitude.

Many would consider this impossible. It is almost beyond imagination. There were no cheering crowds, no roads and no rescue teams waiting around the corner. Only silence, towering peaks and the constant awareness that one wrong step could mean the end.

And that almost happened.

On the third day, at an altitude of about 5,000 metres, disaster struck. While crossing a river, the icy torrent swept him away for more than 30 metres. Bruised, soaked and trembling from the freezing cold, he somehow managed to pull himself to safety. With night closing in and temperatures dropping, he sought refuge in an abandoned yak herder's temporary shelter, where he spent the night recovering from the ordeal.

The danger did not end there.

For the next two days, Jigme disappeared into one of the most isolated landscapes on Earth. There was no mobile network and no communication of any kind. There was no way to tell anyone whether he was safe. Beyond the mountains, people could only wait.

Only when he finally emerged at the end of the trail did his family, friends and supporters learn that he had survived. Adding to this extraordinary journey was another challenge. Unlike the first section of the trail, the second half - from Laya to Bumthang - was completely unfamiliar territory. Jigme had never trekked it before, not even as a tourist. Every valley, every pass and every river was unknown. Every turn carried uncertainty.

What compels a person to keep moving through such hardship?

This journey had a purpose. Jigme was documenting the fragile beauty of Bhutan's high mountains and the growing impact of climate change. He wanted the world to witness landscapes that are changing before our eyes.

But was this the only reason?

"The mountains, the lakes and the vast wilderness are never adversaries to be conquered. They are our greatest teachers. They remind us how small we are. We see a world of breathtaking beauty, and we also witness the changes and challenges unfolding before our eyes," Bhutan's "Mountain Man" says.

"As I journey through these landscapes, I am reminded that life, like the mountains, is shaped by constant trials and changing seasons. Every hardship, every peak and every uncertain path becomes a lesson in resilience."



The words are short, but powerful.

“Above all, I learn about the limitless strength of the human spirit. When the body is exhausted, when fear whispers that it is time to stop, something deeper awakens. It is the quiet resolve to take one more step, to keep moving despite the odds. In those moments, the human spirit grows beyond measure because it refuses to surrender.”

His story is ultimately not about speed or records. It is about courage in the face of uncertainty. It is about choosing to move forward when no one knows where you are. It is about believing that the greatest limits are not found in the mountains, but within ourselves.

Perhaps this is why his five-day journey across Bhutan's Snowman Trek will be remembered not simply as an extraordinary athletic achievement, but as a powerful reminder that the human spirit, when guided by purpose, can travel farther than anyone ever imagined.

And this human spirit - particularly Jigme Tenzin's spirit - is once again moving forward.

This time, however, it will not be the Himalayan Mountains. He is moving from the solitude of the Snowman Trek to an international stage. The Mountain Man is moving west, to Europe.

On August 28, 2026, Jigme will participate in the UTMB World Series, one of the world's most demanding ultra-trail challenges, where athletes run through some of the planet's toughest mountain landscapes, pushing the boundaries of human endurance over 100 kilometres of rugged terrain. He will run alongside thousands of world-renowned athletes. The run will begin in Italy, cross through Switzerland and finish in France.

As always, Jigme will not stand on the starting line carrying only the dreams of an athlete. He will carry something far greater.



This time, he will carry the spirit of the 108 Jangchub Chortens (Stupas of Enlightenment).

He will run not merely to reach a finish line, but to tell a story - a story of a King and His extraordinary vision to raise 108 Stupas of Enlightenment in a single day, a sacred undertaking that has inspired people from every corner of the world to come together in an unprecedented spirit of generosity, unity and love. "I am a proud Bhutanese. And every stride I take in the run will be an expression of gratitude to His Majesty The King for offering the world an extraordinary gift of compassion, a vision that invites humanity to come together in building the 108 Stupas of Enlightenment as enduring symbols of love, peace and wisdom," Jigme says.

And he has another aspiration.

"At the same time, I want to thank the countless people across the world who have embraced this

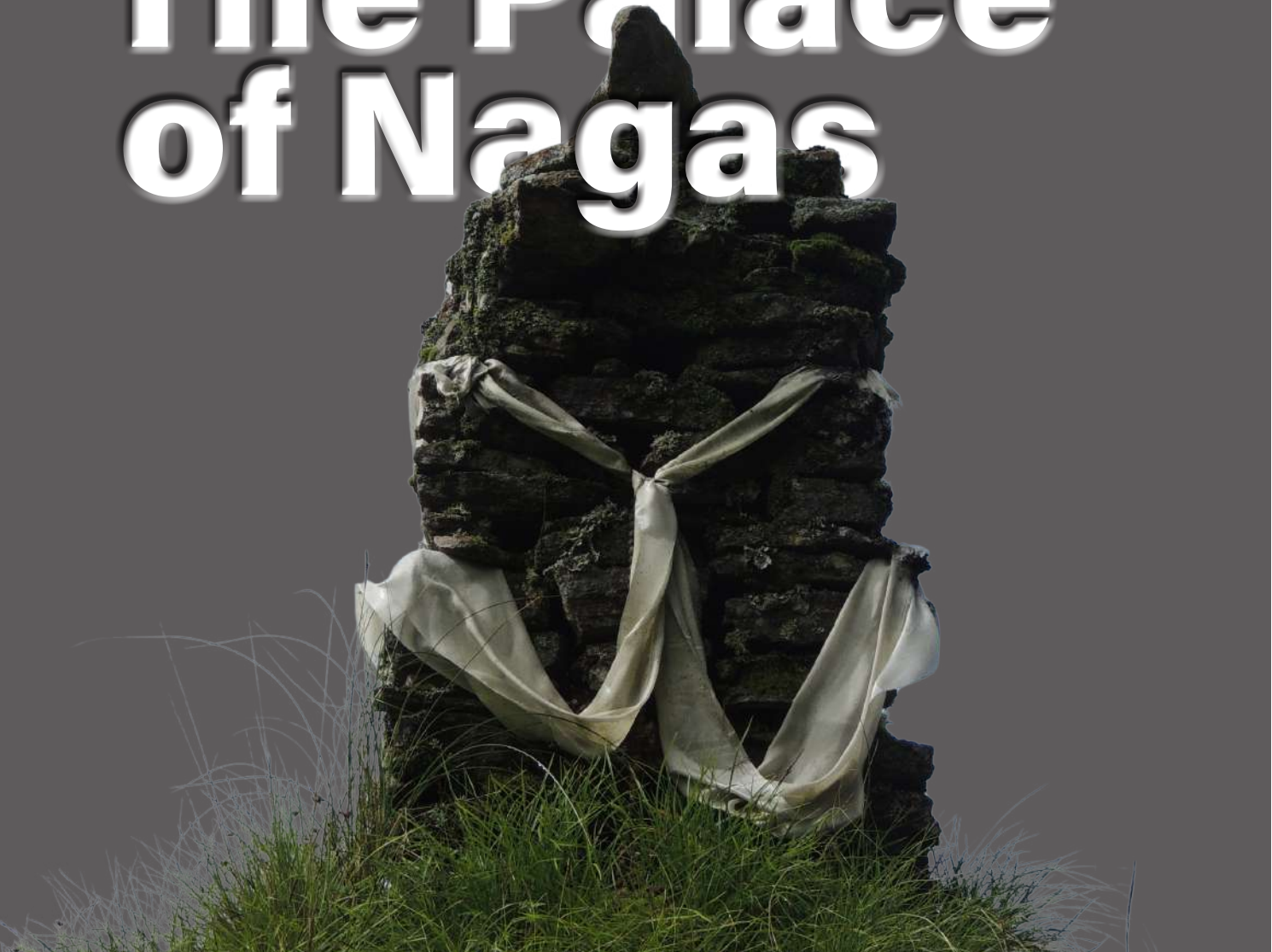
noble vision, joining hearts and hands to raise a monument that will stand as a timeless testament to unity, compassion and our shared humanity."

The words are yet again short and powerful.

"With every kilometre, I hope to share the joy of building something extraordinary in the most extraordinary way possible, not through power or ambition, but through love, unity and compassion."

BY:
UGYEN TENZIN
CHIEF EDITOR
BUSINESS BHUTAN

The Palace of Nagas



It is common to see *lubum* on the top of mountains in Bhutan

I can vividly recollect the day I woke up with my whole body covered in small, fluid-filled red blisters, accompanied by a slight fever and intermittent sharp pain. I was barely 11 then. Although the hospital was just seven kilometres away, my superstitious mother chose to take me to our village astrologer.

The very moment the astrologer saw my blistered body, he knew why I had developed the disease. He asked my mother if there was any *lubum*, or house of the *nagas*, around our home. My mother nodded. He then asked if any member of our family had been near the *lubum* lately. My mother was not sure and had no answer for him.

The astrologer took down my birth year and zodiac animal, then began consulting his astrology book. After going through it, he confirmed his presumption. He told my mother that the *lubum*, which stood above our house, had been unknowingly defiled and polluted by someone.

The *lu* residing there had been offended and had inflicted the illness on me.

Although I had seen that small shrine above our house ever since I was five years old, I had no idea what it was until that moment.

According to popular Bhutanese belief, the earth is divided into three interconnected realms.

The upper realm belongs to the *lha* (gods), the middle realm is the habitat of the *tsen* (mountain spirits), and the *lu* (*nagas* or subterranean beings) reside in the lower realm. These three realms play a significant role in the day-to-day lives of human beings. If we are not circumspect in our interaction with the natural world, these beings will not protect us; instead, they may bring misfortune in the form of sickness, death, famine and disease.



Pictorial represents of Lu



Lubum at Bumdra Base Camp, Paro

The *lu*, or *nagas*, are subterranean beings, half-human and half-serpent. We believe they live everywhere. To appease them, we build a small shrine called a *lubum*, or *naga* house, of various shapes and sizes on a clean patch of land in or around our homes. *Lubums* are built of stone and mud and painted with red stripes. To make them more distinctive, we carve or place a cone-shaped stone as a turret on top. The turret is usually painted gold, although this is not mandatory. A sacred vase containing blessed items prepared by a *lam* or astrologer is placed inside the *lubum* to protect the household from *lusadak*, or *naga* landlords. It also enhances the sanctity of the *lubum*.

Sometimes we seek the help of a *lam* or astrologer to determine whether any *lu* resides in or around our home. The *lam* or astrologer identifies the exact location where the *lu* resides, and a *lubum* is built there. In some cases, however, the *lam* or astrologer may identify a large rock as the dwelling place of the *lu* after divination. Once identified, the surrounding area is cleaned, and the *lam* or astrologer performs a ritual followed by the fumigation of incense to sanctify the rock and designate it as the family's *lubum*. Thereafter, we offer our reverence and seek blessings for peace, prosperity and protection from obstacles we may encounter in life.

The special relationship between the *lu* and human beings has significant implications. It instills a sense of the sacredness of the surrounding environment and helps maintain the ecological balance between nature and ourselves.

We believe that the *lu* reside in clean environments and sacred places such as agricultural land, forests, lakes and springs. They are pure, sacred and territorial beings. Their dwelling places should remain undisturbed. Human interference must be kept to a minimum. Any pollution or defilement (*drib*) in or around their abode is believed to provoke them. When offended, they seek revenge by causing harm, and we believe no one can easily escape their wrath.

The *lu* are also believed to be powerful and sensitive beings. If displeased, they can even alter the weather, bringing hailstorms, floods or drought. If we keep them content by maintaining clean surroundings and

living harmoniously with nature, they bless us with favourable weather, timely rainfall for crops and vegetation, good health, prosperity and protection from sickness. Peace and social harmony flourish, and obstacles are removed.

For instance, if a drinking water source dries up, it is commonly believed that the *lu* has moved elsewhere because of disturbance or human pollution (*drib*). In such cases, we request a lam or astrologer to perform appeasement rituals and seek forgiveness. While this belief may appear superstitious, it also encourages us to reflect on the importance of protecting water sources, refraining from felling trees around them and keeping the environment clean.

The smoke fumigation and other offerings made to the *lu* are about more than simply pleasing them. They are also acts of repentance for the harm we may have caused by disturbing their environment. Whenever we use land for any purpose, we make offerings and seek their permission. In return, they are believed to bless the land and continue protecting its inhabitants.

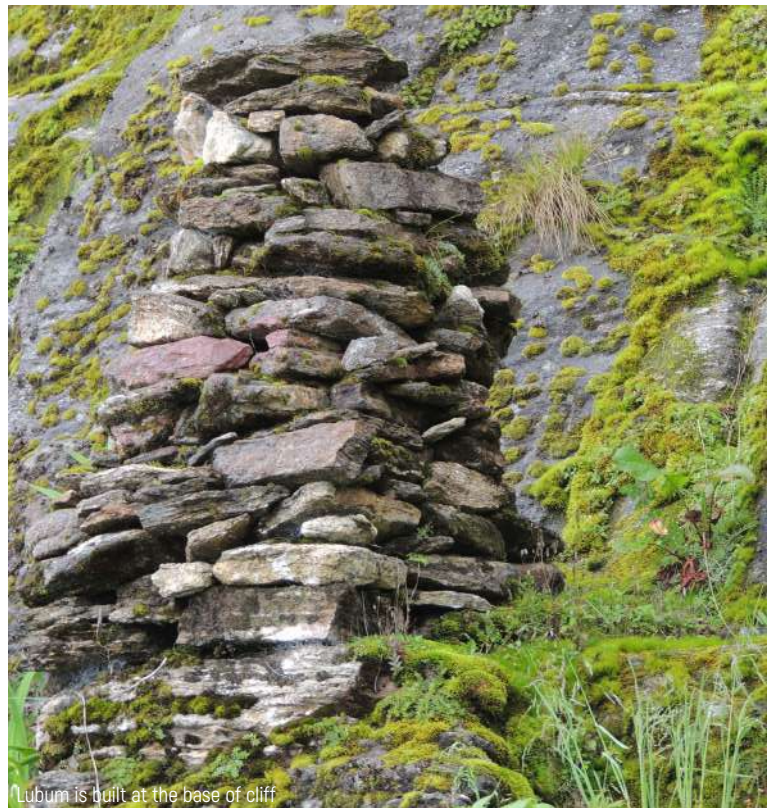
A lam or astrologer performs offerings and recites prayers in honour of the *lu* only on *Lu Thep*, or *Naga Day*. Meat, garlic and alcohol are considered impure and must be avoided. A strict vegetarian diet is therefore observed one day before the ritual to cleanse oneself, as the *lu* are believed to be sensitive even to the scent of impurities. The offerings themselves must be free of animal products, although milk is an exception because it is regarded as pure.



Although its surrounding are used people, it remain undisturbed



This lubum is built above the hermitage



Lubum is built at the base of cliff



Water source is believed to protected by lu

Sometimes we form the wrong impression of the *lu*, assuming they are inherently harmful beings. In reality, they do not go out of their way to inflict suffering. They become offended only when we are careless and disrespectful of their environment. Once offended, however, they are believed to have the power to cause great harm. Thus, respecting nature and preventing pollution become acts of both spiritual devotion and environmental stewardship.

In the Bhutanese context, the *lu*, or *nagas*, play a vital role in preserving both culture and the environment. The deep reverence we show them by refraining from polluting nature means

that we are, directly or indirectly, conserving our forests, waters and landscapes. The belief that the *lu* are earthly deities and protectors of our lands, forests and waters has been deeply ingrained in Bhutanese society since the time of our ancestors and continues to be passed down from one generation to the next.

BY:
PEMA TENZIN
HE WORKS AT BHUTAN AIRLINES



It is common sight to see numbers of lbum on the same spot but each lbum belong to different households



A family built a new lubum at Paro



Lubum is built attached to a house



The fresco of lu inside the lubum shrine



Festival Dates 2026

Festivals	Location	Dates
Tour of the Dragon (Mountain Bike Race)	Bumthang to Thimphu	5th September
Thimphu Drubchen	Tashi Chhodzong, Thimphu	17th September
Haa Tshechu	Lhakhang Karpo, Haa	19th – 21st September
Wangdue Tshechu	Wangduephodrang	19th -21st September
Tamshing Phala Chhoepa	Tamshing lhakhang, Bumthang	21st – 23rd September
Thimphu Tshechu	Tashi Chhodzong, Thimphu	21st – 23rd September
Gangtey Tshechu	Gangtey Gonpa, Wangduephodrang	24th - 26th September (Thongdral on last day)
Thangbi Mewang	Thangbi Lhakhang, Choekhor, Bumthang	26th – 27th September
Pemagatshel Tshechu	Pemagatshel Dzong, Pemagatshel.	18th – 21st October (Thongdral on last day)
Chhukha Tshechu	Chhukha Dzong, Chhukha	19th – 21st October
Dechenphu Tshechu	Dechenphu Lhakhang, Thimphu	21st October
Jakar Tshechu	Jakar Dzong, Choekhor, Bumthang.	18th -21st October
Jambay Lhakhang Drup	Jambay Lhakhang, Choekhor, Bumthang	26th - 29th October
Traakar Duchhoed	Traakar Khakhang, Chumni, Bumthang	27th -29th October
Black Necked Crane Festival	Gangtey Gonpa, Phobjikha, Wangduephodrang	11th November
Goenpai Drupchen	Trongsa Dzong, Trongsa	14th -16th November
Mongar Tshechu	Mongar Dzong, Mongar	17th – 19th November
Trashigang Tshechu	Trashigang Dzong, Trashigang.	18th th – 20th November
Phuntsholing Tshechu	Phuntsholing, Chhukha	17th – 19th November
Jambay Lhakhang Singye Cham	Jambay Lhakhang, Choekhor, Bumthang	24th November
Nalakhar Tshechu	Ngaa Lhakhang, Choekhor, Bumthang	24th – 26th November
Druk Wangyel Tshechu	Douchula, Thimphu	13th December
Trongsa Tshechu	Trongsa Dzong, Trongsa	17th – 21st December (Thongdral on last day)
Lhuentse Tshechu	Lhuentse Dzong, Lhuentse	17th – 21st December (Thongdral on last day)
Samdrupjongkhar Tshechu	Samdrupjongkhar	22nd – 24th December
Nabji Lhakhang Drup	Nabji Lhakhang, Nabji, Trongsa	24th – 26th December

NOTE : Religious festival dates are tentative, please confirm with your tour operator prior to booking your holiday.

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 - Go to "Your Booking"
 - Enter your PNR, booking reference or reservation number and last name
 - From there, go to manage your booking and add the services you need.

Route Map



About Bhutan Airlines

Bhutan Airlines, established in 2011, is a private airline based out of Paro, Bhutan. The airline operates a fleet of modern Airbus A319 aircraft with a seating capacity of 126 seats (12 Business & 114 Economy) and offers scheduled and charter flights to various international destinations.

We at Bhutan Airlines, work towards providing a safe and reliable travel for our customers and we are hopeful that travellers will continue showering us with your unconditional support.

We fly for Bhutan. We fly for you.

HAPPY PASSENGERS



Name: GAGAN CAKE & JEEFRA CHANDRA
 Flight No: B3-700
 Sector: PARO -> KOLKATA
 Email: GAGAN.CAKE@OUTLOOK.COM
 Date: 25th MAY 2025

YOUR FEEDBACK IF ANY

This was our first time with Bhutan Airlines & we loved the experience. Everything represents the traditional culture of Bhutan. The staff is very polite & humble. The crew were really welcoming.

Thanks for the wonderful experience.

Gagan & Jeepra
 Bangalore, India.

You may send your feedback and hand over to one of our crew.

Thank you for choosing Bhutan Airlines

Name: ANJIE DORJI DORJI
 Flight No: B3-700
 Sector: PARO -> KOLKATA
 Email: ANJIE.DORJI@GMAIL.COM
 Date: 30-MAR-2025

YOUR FEEDBACK IF ANY

Hi,
 This is Anjie Dorji from the my Positive feedback regarding your airline service. Your staff were very helpful during our flight.

Your crew staff is really so so so excellent.

Best wishes for you & your airline. Really love Bhutan Airlines.

By Anjie Dorji - Hamle.

You may send your feedback and hand over to one of our crew.

Thank you for choosing Bhutan Airlines

#bhutanairlines It's your stories and smiles that give meaning to our service. Thank you for flying with us.

#BhutanAirlines #PassengerStories
 #HeartfeltService #FlyWithHeart #BhutanExperience



Name: WILSON BOU
 Flight No: B3-700
 Sector: PARO -> KOLKATA
 Email: WILSON.BOU@GMAIL.COM
 Date: 22-05-2025

YOUR FEEDBACK IF ANY

one of the best experiences in flight. I admire how the airline is deeply rooted in Bhutanese culture. The food was good and well presented. The washrooms were kept clean throughout the journey. The cabin crew was lovely. Appreciate the hospitality will fly soon with you. Thank you for a great time.

You may send your feedback and hand over to one of our crew.

Thank you for choosing Bhutan Airlines

Name: ANJIE DORJI DORJI
 Flight No: B3-700
 Sector: PARO -> KOLKATA
 Email: ANJIE.DORJI@GMAIL.COM
 Date: 14 June 2025

YOUR FEEDBACK IF ANY

Dear Tashi, Bhutan Airlines Team - 2025

Thank you very much for providing me with a very special wheelchair service from the taxi drop-off to the custom handling this morning. This flight & service was quite early, so it is difficult for me to arrange a helper/porter. However, you were just & all understood my special needs and took care of my baggage. The flight attendant communication with me via email and WhatsApp made my trip very safe and pleasant.

Another airline has never provided such care and warm consideration in my past flight experiences.

I truly value your airline team's work ethic and representation.

I highly recommend Bhutan Airlines to all my co-workers & friends and family.

You may send your feedback and hand over to one of our crew.

Thank you for choosing Bhutan Airlines

#bhutanairlines Every appreciation we receive lifts our wings higher. Thank you for flying with us.

#ExperienceBhutan #BhutanAirlines #ListeningToYou
 #ServiceWithHeart #GratefulForYou #BhutanJourney

When Pride Takes Action: A Day of Unity at Bhutan Airlines

On 2nd July 2026, colleagues from across Bhutan Airlines came together for a special initiative at Paro International Airport that reflected the true spirit of our airline. From pilots and cabin crew to engineers, ground staff, office teams, executives, and our Chief Executive Officer, everyone united with a shared purpose—to care for the aircraft and workplaces that proudly carry the Bhutan Airlines name.

Setting aside titles and departments, employees worked side by side to clean aircraft, offices, and operational spaces. It was a powerful reminder that excellence is driven not by job titles, but by teamwork, commitment, and a shared sense of ownership.

For our passengers, a clean and welcoming aircraft is the first sign of quality service. Behind that experience are dedicated people whose professionalism, attention to detail, and pride extend far beyond their daily responsibilities.

The initiative was more than a cleaning activity—it was a reflection of the values that define Bhutan Airlines: teamwork, humility, and shared responsibility.

As we continue to serve Bhutan and connect it with the world, we remain committed to earning our passengers' trust through safe operations, exceptional service, and the collective efforts of every member of the Bhutan Airlines family.



The Standard We Hold



Every flight begins long before passengers board an aircraft. Behind every departure is a dedicated team working together to ensure every journey is safe, reliable, and delivered to the highest standards.

Over the past year, Bhutan Airlines has achieved a remarkable milestone. Airbus recognized our A319 fleet as one of the best-performing globally, achieving an operational reliability rate of 99.66%, surpassing both worldwide and South Asian A319 fleet averages.

This achievement is especially significant given the unique operating environment of Paro International Airport—one of the world's most challenging airports—and an A319 fleet with an average age of approximately sixteen years. Consistently delivering such exceptional performance reflects the professionalism, expertise, and dedication of our people. Maintaining this standard is a collective effort. Engineers, flight crews, ground teams, and operational staff work together every day to ensure

every inspection, maintenance task, and operational decision contributes to the reliability our passengers experience.

At Bhutan Airlines, reliability is more than a performance metric—it reflects our unwavering commitment to safety, operational excellence, and the trust our passengers place in us. As Bhutan's airline, we are proud to connect our nation with the world while upholding international standards of excellence.

We fly for Bhutan. We fly for you.

And the trust you place in us is earned long before an aircraft reaches the runway.



OUR OFFICES

CONNECTING BHUTAN TO THE WORLD



HEAD OFFICE - BHUTAN

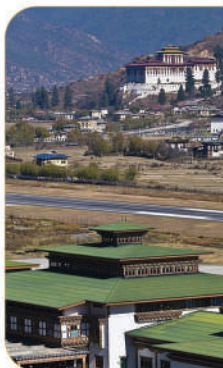
Bhutan Airlines

Tashi Mall, Opposite Pemako Hotel

P.O. Box No. 1517, Thimphu

Email: info@bhutanairlines.bt

Bhutan Toll Free No.: 1234



PARO AIRPORT OFFICE BHUTAN

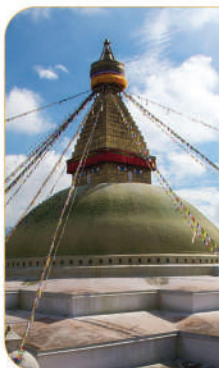
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Paro, Bhutan

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Contact No.: +975-77431747



GSA - KATHMANDU NEPAL

Universal Tours & Travels Pvt. Ltd.

Lalita Bhawan, Maharajgunj

Opposite President House,

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Email: info@utt.com.np

Contact No.: +977-9861437066



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Opposite Shital Nivas

Maharajgunj

Kathmandu, Nepal

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Email: bangkok@bhutanairlines.bt



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Tele. No. # +91-11 47013839

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a commitment towards environmental sustainability

Projects implemented by RSPN

1. Increase climate resilience of vulnerable community through provision of safe and clean drinking water.
2. *Plantation and Afforestation for carbon sequestration and saving White-bellied Heron, Critically endangered bird from Extinction!*
3. Protection and conservation of Wetlands as habitat for Black-necked Cranes and communities livelihood enhancement through community-based ecotourism



SAVING THE WHITE-BELLIED HERON FROM EXTINCTION

The White-bellied Heron (WBH) is a Critically Endangered bird in the world with less than 60 individuals remaining in the freshwater ecosystems of the Eastern Himalayas. This bird is reported to have gone extinct from Nepal and Bangladesh. Its population continues to decline rapidly across its range countries due to habitat loss and fragmentation, human disturbances, illegal fishing, and climate change.

Bhutan is home to 50% of the global population and active nests and breeding populations are only known from Bhutan and India.

Since 2003, the Royal Society for Protection of Nature (RSPN), Bhutan's oldest Environmental Non-Governmental Organization has been dedicated to conserving and protecting this magnificent bird through scientific research, education, outreach, and community-based conservation projects.

Following the resolution of the International Conference on WBH Conservation held in Bhutan in 2015, RSPN established the White-bellied Heron Conservation and Breeding Center, the first of its kind in the world. The Center will secure an ex-situ gene pool; rear, raise and breed herons, supplement the wild population, conduct research and development and serve as a global information hub on WBH.

For more information and to save the WBH from extinction, contact RSPN at rspn@rspnbhutan.org or donate directly into Bhutan Airlines account.



FLIGHT SCHEDULE (15 SEP 2026 - 14 NOV 2026)

DAY	FLIGHT	SECTOR	DEP.	ARR.
MON	B3701	Bangkok- Kolkata	0630	0745
		Kolkata - Paro	0825	0955
	B3700	Paro - Kolkata	1035	1115
		Kolkata - Bangkok	1155	1605
	B3703	Bangkok - Paro	0410	0610
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
TUE	B3701	Bangkok- Kolkata	0630	0745
		Kolkata - Paro	0825	0955
	B3700	Paro - Kolkata	1035	1115
		Kolkata - Bangkok	1155	1605
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
	B3771	Paro - Kathmandu	0650	0745
WED	B3701	Bangkok- Kolkata	0630	0745
		Kolkata - Paro	0825	0955
	B3700	Paro - Kolkata	1035	1115
		Kolkata - Bangkok	1155	1605
	B3702	Paro - Bangkok	0410	0610
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
THU	B3701	Bangkok- Kolkata	0630	0745
		Kolkata - Paro	0825	0955
	B3700	Paro - Kolkata	1035	1115
		Kolkata - Bangkok	1155	1605
	B3703	Bangkok - Paro	0410	0610
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
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		Kolkata - Paro	0825	0955
	B3700	Paro - Kolkata	1035	1115
		Kolkata - Bangkok	1155	1605
	B3702	Paro - Bangkok	0410	0610
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
SAT	B3701	Bangkok- Kolkata	0630	0745
		Kolkata - Paro	0825	0955
	B3700	Paro - Kolkata	1035	1115
		Kolkata - Bangkok	1155	1605
	B3703	Bangkok - Paro	0410	0610
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
SUN	B3701	Bangkok- Kolkata	0630	0745
		Kolkata - Paro	0825	0955
	B3700	Paro - Kolkata	1035	1115
		Kolkata - Bangkok	1155	1605
	B3702	Paro - Bangkok	0410	0610
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550

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FLIGHT SCHEDULE (15 NOV 2026 - 30 NOV 2026)

DAY	FLIGHT	SECTOR	DEP.	ARR.
MON	B3701	Bangkok- Kolkata	0710	0820
		Kolkata - Paro	0900	1030
	B3700	Paro - Kolkata	1110	1150
		Kolkata - Bangkok	1240	1650
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
	B3771	Paro - Kathmandu	0650	0745
B3772	Kathmandu - Paro	0825	0940	
TUE	B3701	Bangkok- Kolkata	0710	0820
		Kolkata - Paro	0900	1030
	B3700	Paro - Kolkata	1110	1150
		Kolkata - Bangkok	1240	1650
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
	B3771	Paro - Kathmandu	0650	0745
B3772	Kathmandu - Paro	0825	0940	
WED	B3707	Bangkok- Gaya	0730	0900
		Gaya - Paro	0940	1110
	B3706	Paro - Gaya	1150	1230
		Gaya - Bangkok	1310	1740
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
B3771	Paro - Kathmandu	0650	0745	
B3772	Kathmandu - Paro	0825	0940	
THU	B3701	Bangkok- Kolkata	0710	0820
		Kolkata - Paro	0900	1030
	B3700	Paro - Kolkata	1110	1150
		Kolkata - Bangkok	1240	1650
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		Gaya - Paro	0940	1110
	B3706	Paro - Gaya	1150	1230
		Gaya - Bangkok	1310	1740
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	B3700	Paro - Kolkata	1110	1150
		Kolkata - Bangkok	1240	1650
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
B3771	Paro - Kathmandu	0650	0745	
B3772	Kathmandu - Paro	0825	0940	

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FLIGHT SCHEDULE (01 DEC 2026 - 15 FEB 2027)

DAY	FLIGHT	SECTOR	DEP.	ARR.
MON	B3700	Paro - Kolkata	1110	1150
		Kolkata - Bangkok	1240	1650
	B3701	Bangkok- Kolkata	0710	0820
		Kolkata - Paro	0900	1030
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
TUE	B3700	Paro - Kolkata	1110	1150
		Kolkata - Bangkok	1240	1650
	B3701	Bangkok- Kolkata	0710	0820
		Kolkata - Paro	0900	1030
	B3771	Paro - Kathmandu	0650	0745
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		Gaya - Bangkok	1310	1740
	B3771	Paro - Kathmandu	0650	0745
	B3772	Kathmandu - Paro	0825	0940
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
THU	B3700	Paro - Kolkata	1110	1150
		Kolkata - Bangkok	1240	1650
	B3701	Bangkok- Kolkata	0710	0820
		Kolkata - Paro	0900	1030
FRI	B3700	Paro - Kolkata	1110	1150
		Kolkata - Bangkok	1240	1650
	B3701	Bangkok- Kolkata	0710	0820
		Kolkata - Paro	0900	1030
	B3771	Paro - Kathmandu	0650	0745
	B3772	Kathmandu - Paro	0825	0940
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550
SAT	B3707	Bangkok- Gaya	0730	0900
		Gaya - Paro	0940	1110
	B3706	Paro - Gaya	1150	1230
		Gaya - Bangkok	1310	1740
SUN	B3700	Paro - Kolkata	1110	1150
		Kolkata - Bangkok	1240	1650
	B3701	Bangkok- Kolkata	0710	0820
		Kolkata - Paro	0900	1030
	B3771	Paro - Kathmandu	0650	0745
	B3772	Kathmandu - Paro	0825	0940
	B3773	Paro - Delhi	1020	1200
	B3774	Delhi - Paro	1300	1550

CUSTOMS INFORMATION

FREE BAGGAGE ALLOWANCE FOR AIR PASSENGERS

Personal effects up to the assessed value of US\$ 1000 or equivalent in Ngultrum subject to the ceiling prescribed below:

- Alcohol/Spirits – 2 bottles, each bottle not larger than one litre.
- Perfume: 1 bottle, not larger than 2 ounces.
- Gold (including jewellery) – 50 gms
- Silver (including jewellery) – 1 kilogram
- Clothing items: A maximum of 10 pieces per type of clothing, whether stitched or unstitched.
- Other household or personal goods including electronics & bedding shall be limited to one piece each.
- Items of gifts & presents shall be included in the above free allowance.

Note: *Baggage or goods in commercial nature shall not be considered as free baggage allowance even if the value of the goods is less than US\$ 1000 or equivalent Ngultrum*

CUSTOMS DECLARATION

- Passengers entering Bhutan have to pass through the customs checks. All passengers carrying baggage in excess of allowable limit (which is goods worth US \$1000), or, dutiable goods, or, restricted items, must make declaration in the prescribed form.
- Should the passengers fail to make the declaration in whole, or, file incomplete declaration, as against the mandate of Section 96, Ch. 13 of the Customs Act of Bhutan, 2017 (CAB), it shall lead to invocation of Section 143 & 146, Ch. 19 of the CAB.

Note: *Baggage or goods in commercial nature shall not be considered as free baggage allowance even if the value of the goods is less than US\$ 1000 or equivalent Ngultrum.*

LIST OF RESTRICTED GOODS: GENERAL DESCRIPTION

- Arms and Ammunitions.
- Gold and Silver in excess of free baggage allowance
- Explosives and explosives devices.
- Medicinal products including narcotics and psychotropic substance for medical use.
- Other narcotics and psychotropic substances and precursor.
- Animal and their parts and products including food
- Plants, their parts (seeds/fruits/flowers/shoots/roots/tissues) and products.
- Genetically Modified Organisms (GMOs) and their products.
- Convertible currency exceeding US\$ 10,000 or its equivalent.
- Industrial and toxic wastes and residues.
- Wireless and remote sensing telecommunication and broadcasting equipment.
- Scraps.
- Used or second hand goods, vehicles, machinery and equipment Chemical and Fertilizers.
- Plastic packing materials.
- Valuable cultural properties.
- Ozone Depleting substances Intellectual property rights.
- Unmanned Aircraft System (UAS)/ Drones.

LIST OF PROHIBITED GOODS: GENERAL DESCRIPTION

- Narcotics and psychotropic drugs and substances.
- Pornographic materials.
- Animals and plants classified as endangered species and their parts and products.
- Tobacco and tobacco products in excess of allowable limit.

FREE BAGGAGE ALLOWANCE FOR FOREIGN TOURIST

- Used personal effects and articles reasonably required for the visit provided items imported are for personal use and shall be re-exported upon leaving Bhutan.
- Import free of Customs duty, articles up to Ngultrum 10,000/- or equivalent, for personal use or as gifts and travel souvenirs if carried on the person or in the accompanied baggage, including spirit of not more than two litres and perfume of not more than 100 ml.
- High value articles and sports items as approved and imported in reasonable quantities shall be considered under temporary admission considering that the articles or items are re-exported on leaving Bhutan.



Department of Revenue and Customs
Ministry of Finance

Earth's Natural Sculptures

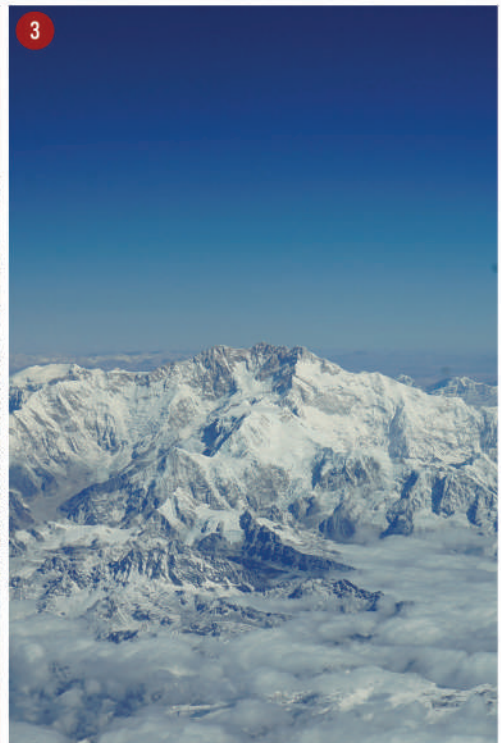
The Himalaya's highest peaks, as seen from the skies with Bhutan Airlines

The flight to and from Paro International Airport offers one of the rare opportunities to see the Himalayas in all their grandeur. From the tallest mountain peaks in the world to the remotest ranges, this breathtaking vista allows us to take in the sheer scale and beauty of the Tibetan plateau (The roof of the world).

MT. NUPTSE
(7861M)

MT. EVEREST
(8848M)

MT. LHOTSE
(8516M)



From the window seat **nature's greatest masterpieces** unfold in
all their glory

1 MT. MANASLU (8,163M)

Mount Manaslu, the eighth-highest mountain in the world at 8,163 meters, rises majestically in the Nepalese Himalayas. Known as the "Mountain of the Spirit," it is admired for its snow-covered peaks, dramatic glaciers, and untouched alpine beauty. From the skies, Manaslu offers a breathtaking view of the raw grandeur and serenity of the Himalayas.

2 MT. CHO OYU (8,188M)

Cho Oyu, standing at 8,188 meters, is the sixth-highest mountain in the world and one of the most accessible 8,000-meter peaks in the Himalayas. Known for its vast snowfields and graceful ridgelines, Cho Oyu presents a striking blend of beauty and scale. From the skies, its icy slopes and towering presence create a breathtaking panorama of the Himalayan wilderness.

3 MT. KANGCHENJUNGA (8,586M)

The third-highest peak in the world, Kangchenjunga is revered as a guardian deity by local communities. Its name, meaning "Five Treasures of Snow," reflects the sacred riches it is believed to hold. The mountain's vast, glaciated mass commands awe from every angle. Seen from above, it exudes a sense of mystery and spiritual grandeur.

4 MT. MAKALU (8,485M)

Renowned for its distinct pyramid shape, Mt. Makalu is one of the most striking peaks in the Himalayas. As the fifth-highest mountain in the world, it presents a formidable challenge to climbers. Its sharp ridges and isolated presence add to its dramatic appeal. From the air, Makalu's geometric beauty stands out against the surrounding ranges.

5 MT. JOMOLHARI (7,326M)

A sacred peak in Bhutan, Mt. Jomolhari is often referred to as the "Bride of Kangchenjunga." Deeply rooted in Bhutanese culture, it is believed to be the abode of protective deities. Its graceful slopes and snow-capped summit create an elegant and serene presence. From the window seat, it reveals a harmonious blend of natural beauty and spiritual depth.

6 MT. ANNAPURNA (8,091M)

Annapurna, standing at 8,091 meters, is the tenth-highest mountain in the world and one of the most iconic peaks in the Himalayas. Renowned for its dramatic ridges, deep valleys, and snow-covered slopes, Annapurna showcases the raw beauty of Nepal's mountain landscape. From the skies, its towering presence and rugged terrain offer a truly breathtaking Himalayan view.



Enhance your flying experience with a **PREFERRED SEAT** and witness the breathtaking beauty of the Himalayas from above, where every journey becomes a memorable blend of comfort, serenity, and spectacular views.



General Information



SECURITY

According to security regulations, passengers are advised:

Not to accept any baggage/ packet from unknown persons. Not to leave baggage unobserved at anytime especially within airport area. Unattended baggage may be removed by Airport/ Security staff as object of suspicion.

To declare before check-in, if carrying any arms or explosive substance. Concealment is an offence. Passengers are requested to remove battery cells/dry cells from radios, transistor sets, two-in-ones and other such electrical/ electronic items and hand them over to the airline staff before security check or carry them in registered baggage.



TRAVEL DOCUMENTS TO ENTER BHUTAN:

Indian Nationals:

All Indian nationals visiting Bhutan can travel with their passport and voters card.

Bangladesh & Maldives Nationals:

All Bangladesh and Maldives nationals have to travel with their passport.

Other Nationality:

All foreigners visiting Bhutan must have a valid visa clearance letter issued by the Department of Immigration of Bhutan prior to boarding of flight and are required to produce a copy of the visa clearance letter at the time of check-in. The initial Reference Letter issued by the Ministry of Foreign Affairs is not valid for travel. Any passenger without valid visa will be denied entry at Check-in.



CUSTOMS: TOURIST ALLOWANCE:

1. Spirit bottle not larger than one liter

2. 800 sticks of cigarettes, 1200 sticks in bidis, 150 pieces of cigar or 750 grams of other tobacco and tobacco products (subject to 100 percent customs duty and 100 percent sales tax)

3. A tourist shall be allowed to import temporarily free of customs duty his/her personal effects and articles required for visit, provided the items imported are only for personal use and that the items will be re-exported with them when they leave the country.



FOOD & BEVERAGES ON BOARD

Meals are served after a flight is airborne for a reasonable duration. The timings are:

**Breakfast: 0730-1030 hours Lunch: 1030-1430 hours
Dinner: 1830-2130 hours**

On one hour sector flights, snacks are served. Refreshments and drinks are served throughout the duration of the flight.



INFLIGHT MEALS & REFRESHMENTS

Bhutan Airlines offers a multi-cuisine menu on board. Bangkok inflight services, Paro catering and the Taj Group provide most of our inflight catering.



FORBIDDEN ITEMS IN BAGGAGE

For safety reason, dangerous articles such as those listed below, must not be carried in passenger's baggage. Compressed gasses (deeply refrigerated, flammable, non-flammable and poisonous) such as butane, oxygen, liquid nitrogen, aqualung cylinders. Corrosives such as acids, alkalis, mercury and wet cell batteries. Explosives, munitions, fireworks and flares. Flammable liquids and solids such as lighter fuel, matches, paints, thinners, fire-lighters, radioactive materials, Brief-cases and attaché cases with installed alarm devices.

Oxidizing materials such as bleaching powder, peroxides. Poisons and infectious substances such as insecticides, weed-killer and live virus materials. Other dangerous articles such as magnetized material, offensive or irritating materials.

Medicines and toiletries in limited quantities which are necessary or appropriate for the passenger during the journey, such as hairsprays, perfumes, and medicines containing alcohol may be carried. Many of these listed can be carried as air cargo provided they are packed in accordance with the cargo regulations.



FLIGHT TIMINGS

Due to the geographical location and operating challenges out of Paro Airport in Bhutan which is severely dependent on weather conditions, the schedule timings are subject to change without prior notice. Travelers are therefore, requested to check with Bhutan Airlines offices or its agent for the latest information. Bhutan Airlines reserves the rights without assigning any reason to cancel, reschedule, or overfly or delay the commencement or deviate from the route of the journey. Therefore, all passengers are advised to maintain a minimum of 24 hours connection time to avoid misconnection. All passengers are advised to maintain flexible tickets on connecting carriers.

The reporting time for your flight is three hours prior to flight departure. All counters will close one hour prior to scheduled departure of the flight.



RESERVATION

For all travel requirements, please contact the nearest Bhutan Airlines booking office or a travel agent. International airlines, tour promoters and travel agents abroad are invited to communicate their reservation requirements to the info@bhutanairlines.bt



IMPORTANT INSTRUCTIONS:

For safety, passengers are required to fasten seat belts during take off and landing. However, passengers are advised to keep seat belt fastened during the entire flight. Smoking and chewing of tobacco and betel nut in the aircraft is strictly prohibited.



RECONFIRMATION

It is advised to reconfirm your bookings at least 72 hours before scheduled departure.



TICKET VALIDITY

Tickets issued against full fare are valid for a period of one year, except as otherwise provided in the ticket.



REFUND & CANCELLATION

Refund of ticket can be made by the issuing office only. For the conditions of refund and cancellation, please check with any Bhutan Airlines office.



CHECK-IN FORMALITIES

The reporting time for your flight is three hours prior to flight departure. All counters will close one hour prior to scheduled departure of the flight. Itinerary receipts and travel documents must be presented at the time of check-in. For all travel, it is the ticket holder's responsibility to ensure that all required visas have been obtained and presented at check-in. The Carrier reserves the right to refuse carriage to a passenger who fails to present the necessary travel documents. Time shown on the itinerary receipt is the departure time of the aircraft. If a credit card is used for purchase of this electronic ticket, the credit card must be presented at check-in.



BAGGAGE

The weight concept is applied to all areas. A checked baggage allowance of 40kgs in Business and 30kgs in Economy class is permissible.

An infant under 2 years of age and not occupying a seat is not entitled to baggage allowance. To comply with the security regulations, passengers may carry only one hand baggage. Its sum of three dimensions should not exceed 100 cms and the weight should not exceed more than 7kgs.

DISCOVER BHUTAN



DAWA

AT HILLTOP BY HEETON

A CONTEMPORARY RETREAT
ABOVE PARO, ROOTED IN
BHUTANESE SOUL.

About Dawa

Perched on the tranquil slopes above Paro, Dawa at Hilltop by Heaton is a contemporary homage to Bhutan's soul charm. The name "Dawa," meaning moon in Dzongkha, reflects the property's history, wellness, or inspiration.

Blending modern architecture with timeless Bhutanese aesthetics, the resort is a sanctuary for seekers of peace, beauty, and elevated experiences. Whether you're seeking relaxation, wellness, or inspiration,

“Where serene landscapes
meet timeless hospitality.”



ABOVE: RECEPTION | DELUXE ROOM | TAKTSANG



Check In to Effortless Comfort

Perched amidst serene surroundings, Dawa at Hilltop offers a warm and welcoming escape with thoughtfully designed spaces for every guest. From its elegant lobby that sets the tone for a seamless arrival to its vibrant in-house restaurant serving an array of delightful cuisines, every detail is crafted to ensure a comfortable and memorable stay.

Unwind at the stylish D-Bar, or retreat to well-appointed rooms with private balconies that open to refreshing hill views. Rejuvenate your senses at the spa, gym, and heated swimming pool designed for complete relaxation and wellness. End your day at the Sky Deck, with breathtaking views.



ELEGANT SPACES



RESTFUL STAYS



MEMORABLE MOMENTS

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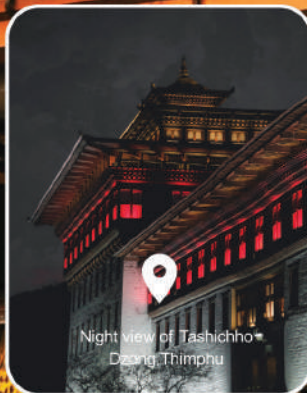
Trekking & Nature Adventures



Photography & Scenic Tours



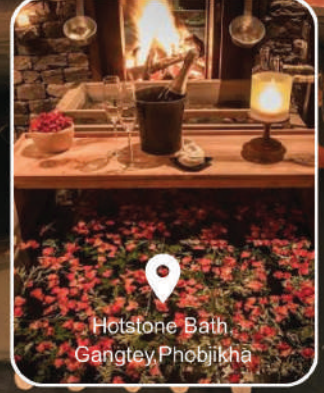
Delightful Dinner
@Pempako, Punakha



Night view of Tashichho
Dzong, Thimphu



Wangduephodrang
Palace Museum,
Bumthang



Hotstone Bath
Gangtey, Phobjikha

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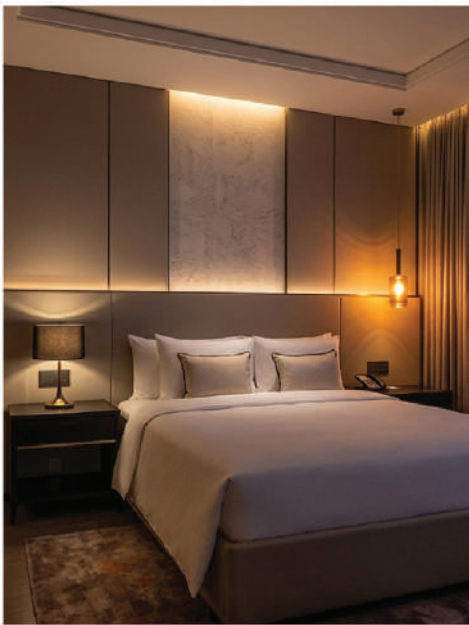
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